Villanova University, PA

Update to credit analysis

Summary

Villanova University's (Aa3 stable) credit quality will continue to be supported by its excellent brand and strategic positioning, significant wealth and liquidity, and manageable financial leverage. Its strong academic reputation as a selective private university with an appealing location, diverse programs and updated facilities will continue to support favorable student demand. Disciplined financial management and steady revenue growth will help sustain solid operating results and good debt affordability despite recently surfaced expense pressures. The combination of philanthropy, investment returns, and retained cash flow will support a continued upward trend in the university’s already substantial total cash and investments. Further, the university’s detailed capital planning framework will continue to provide for consistent capital investment to maintain its healthy age of plant while also maintaining manageable levels of debt. Credit challenges include elevated competition and weak regional demographics, modest coverage of financial reserves relative to operating expenses, and limited revenue diversity.

Credit strengths

» Excellent brand and strategic positioning as a selective private university with strong student demand, good enrollment diversity and solid philanthropy

» Substantial total cash and investments of nearly $1.4 billion providing for strong coverage of total adjusted debt at 6.8x

» Strong financial management contributing to consistently favorable operating performance, ample resources for reinvestment and a relatively low age of plant at 12 years
Sound liquidity translates to 289 monthly days cash on hand and 451 annual days cash on hand, particularly given an absence of material liquidity risks.

**Credit challenges**

- Elevated competition from an elite group of competitors and weak regional demographics, adding enrollment management headwinds.
- Modest coverage of wealth relative to operations compared to peer competitors, with total cash and investments covering operating expenses by 2.5x.
- Limited revenue diversity as reflected by a high 77% reliance on net tuition and auxiliary revenue.

**Rating outlook**

The stable outlook reflects Moody's expectations of continued strong student demand, steady operating performance, and sound liquidity. It also reflects expectations that wealth accumulation will be in line with peer competitors, driving stronger coverage of expenses.

**Factors that could lead to an upgrade**

- Outsized growth in wealth and liquidity relative to peers, providing for materially stronger coverage of debt and expenses.
- Substantial improvement in revenue diversity, while generating sustained stronger operating performance and debt service coverage.

**Factors that could lead to a downgrade**

- Erosion in brand and strategic positioning, reflected by weakening student demand, pricing flexibility, and philanthropy.
- Sustained narrowing in operating performance or debt affordability.

**Key indicators**

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2020</th>
<th>2021</th>
<th>2022</th>
<th>2023</th>
<th>Median: Aa Rated Private Universities</th>
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<tbody>
<tr>
<td>Total FTE Enrollment</td>
<td>9,472</td>
<td>9,573</td>
<td>9,511</td>
<td>9,273</td>
<td>9,253</td>
<td>3,198</td>
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<tr>
<td>Operating Revenue ($000)</td>
<td>493,740</td>
<td>497,099</td>
<td>502,615</td>
<td>552,870</td>
<td>585,237</td>
<td>302,852</td>
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<tr>
<td>Annual Change in Operating Revenue (%)</td>
<td>3.9</td>
<td>0.7</td>
<td>1.1</td>
<td>10.0</td>
<td>5.9</td>
<td>14.9</td>
</tr>
<tr>
<td>Total Cash &amp; Investments ($000)</td>
<td>938,639</td>
<td>1,039,345</td>
<td>1,356,783</td>
<td>1,437,615</td>
<td>1,376,574</td>
<td>2,151,779</td>
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<tr>
<td>Total Debt ($000)</td>
<td>255,861</td>
<td>303,163</td>
<td>234,969</td>
<td>219,381</td>
<td>202,766</td>
<td>456,395</td>
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<tr>
<td>Total Cash &amp; Investments to Total Adjusted Debt (x)</td>
<td>3.7</td>
<td>3.4</td>
<td>5.8</td>
<td>6.6</td>
<td>6.8</td>
<td>4.7</td>
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<tr>
<td>Total Cash &amp; Investments to Operating Expenses (x)</td>
<td>2.1</td>
<td>2.3</td>
<td>2.9</td>
<td>2.8</td>
<td>2.5</td>
<td>5.3</td>
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<tr>
<td>Monthly Days Cash on Hand (x)</td>
<td>447</td>
<td>384</td>
<td>362</td>
<td>400</td>
<td>289</td>
<td>478</td>
</tr>
<tr>
<td>EBIDA Margin (%)</td>
<td>16.7</td>
<td>16.3</td>
<td>17.5</td>
<td>16.6</td>
<td>12.5</td>
<td>18.0</td>
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<tr>
<td>Total Debt to EBIDA (x)</td>
<td>3.0</td>
<td>3.6</td>
<td>2.5</td>
<td>2.4</td>
<td>2.8</td>
<td>4.8</td>
</tr>
<tr>
<td>Annual Debt Service Coverage (x)</td>
<td>5.3</td>
<td>3.9</td>
<td>3.7</td>
<td>4.0</td>
<td>3.3</td>
<td>4.2</td>
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Source: Moody’s Investors Service

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Profile
Villanova University was founded in 1842 by the Augustinian Order of the Roman Catholic Church and is located 14 miles west of downtown Philadelphia in the affluent suburb of Radnor Township. The university offers a broad mix of undergraduate, graduate, and professional programs. It served 9,253 full-time equivalent students in fall 2023 and generated total operating revenue of $585 million in fiscal 2023.

Detailed credit considerations
Market profile
Strong student demand will continue to support Villanova’s excellent brand and strategic positioning. Despite elevated market competition, the university continues to meet enrollment targets and demonstrate pricing power. Net tuition per student increased by 13% over the last five years to about $38,000 in fiscal 2023. While the university is highly reliant on net student revenue, at 77% of total operating revenue, its good enrollment diversification helps mitigate this concentration. About one-third of its students are graduate or professional degree seeking. Total enrollment was flat in fall 2023 at 9,253 full-time equivalent students, but net tuition revenue is forecasted to increase by 5% in fiscal 2024. The continued execution of various market strengthening initiatives that are accretive to the brand increase the likelihood of achieving longer-term institutional enrollment objectives. The recent finalization of an agreement to acquire the campus of Cabrini University, a small neighboring faith-based liberal arts college, will provide Villanova with the opportunity to expand enrollment and academic programs over time.

Exhibit 3
Strong student demand supports steady net tuition revenue growth and pricing power

Source: Moody’s Investors Service

Operating performance
Disciplined financial management will contribute to the maintenance of favorable operating results. However, the university’s margins narrowed in fiscal 2023 relative to historical levels as expenses grew by 10% compared to revenue growth at 5%. The combination of inflationary pressures and investments as part of the strategic plan contributed to the higher than typical expense growth. Even with this increase, the university’s EBIDA margin was still solid at 12.5% in fiscal 2023, supporting debt service coverage at 3.3x. With closer alignment of revenue and expense growth, the university’s financial forecast signals that the fiscal 2024 operating margins will be in line with fiscal 2023 results. Management’s long-standing track record of effective budget stewardship will support longer-term operating stability.

Financial resources and liquidity
The combination of philanthropy, investment returns, and retained surpluses will continue to support steady financial reserve growth. Despite elevated capital spending, total cash and investments increased by a substantial 47% over the last five years to just under $1.4 billion in fiscal 2023. While the university has increased exposure to alternative assets within the endowment, unrestricted liquidity continues to be favorable. Monthly and annual days cash on hand stood at a respective 289 days and 451 days in fiscal 2023. However, coverage of total cash and investments relative to operating expenses at 2.5x remains well below peer medians. Favorably, strong stewardship of the long-term endowment is reflected in consistently favorable investment performance. The five- and ten-year
endowment returns at a respective 10.3% and 9.0% exceeded policy benchmarks and many peers. Philanthropy represents another credit strength, with three-year average gift revenue topping $88 million in fiscal 2023.

**Leverage and coverage**
Debt levels will remain moderate relative to scale, wealth and cash flow. Total cash and investments covered total adjusted debt by a strong 6.8x in fiscal 2023, while total adjusted debt to operating revenue was just 0.3x. Further, the university's operating performance continues to support very good debt affordability, with debt to EBIDA at 2.8x. The steady principal amortization of the university's all fixed rate bonds supported a 21% decline in total adjusted debt over the last five years to $203 million in fiscal 2023. With no pension exposure, the university’s debt consists mainly of revenue bonds. Capital spending has consistently been above depreciation expense, contributing to a healthy age of plant at 13 years. Future capital priorities have been identified by the university, with the financing sources likely to consist of a mix of cash flow, fundraising, and a potential debt issuance.

**ESG considerations**
Villanova University, PA’s ESG credit impact score is CIS-2

Exhibit 4
ESG credit impact score

![CIS-2](image)

ESG considerations do not have a material impact on the current rating.

Source: Moody’s Investors Service

Villanova University’s CIS-2 incorporates its significant brand strength, strong institutional leadership, and ample wealth and liquidity, which help mitigate the exposure to ESG risks.

Exhibit 5
ESG issuer profile scores

![Environmental](image)  ![Social](image)  ![Governance](image)

Source: Moody’s Investors Service

**Environmental**
The E-2 incorporates the moderate exposure to environmental risks that include tropical storms, water stress, and heat stress. The implementation of various climate resiliency strategies limit the likelihood of material operational disruption or budgetary impact. The university’s ten-year sustainability plan includes actionable measures to conserve water, reduce waste, and transition energy generation as part of a goal of achieving carbon neutrality by 2050. The individual goals set forth in the plan include baseline scores that help ensure accountability and measure progress.
Social
The university’s S-2 incorporates its strong national reputation and favorable student demand. Its brand strength, good program diversity, and sound enrollment management practices will continue to mitigate the demographic risks introduced by the elevated reliance on students from the Mid-Atlantic and northeast markets. While the university is largely dependent on net student revenue, its excellent graduation rates, sound donor support and strong postgraduate earnings relative to student debt largely offset the exposure to customer relations risks. Like many sector peers, human capital risks are derived from the high faculty tenure exposure, which provides for labor rigidity. Favorably, the university’s demonstrated ability to consistently exercise pricing power and grow net student revenue limits the impact of human capital challenges.

Governance
The university’s G-2 reflects its track record of favorable operating results and robust wealth accumulation. Disciplined budgeting practices will continue to provide for strong cash flow to support strategic reinvestment and financial reserve growth. The successful execution of various brand strengthening initiatives, including large scale capital investment, demonstrates good management credibility. The strong wealth gains, manageable leverage profile, and relatively low age of plant signals sound financial strategy. Like most of the sector, the large composition of the board including alumni and key donors introduces some board structure risk. Favorably, the board members have good industry diversity and experience along with a demonstrated ability of effectively fulfilling their broad oversight responsibilities.

ESG Issuer Profile Scores and Credit Impact Scores for the rated entity/transaction are available on Moodys.com. In order to view the latest scores, please click here to go to the landing page for the entity/transaction on MDC and view the ESG Scores section.

Rating methodology and scorecard factors
The principal methodology used in this rating was Higher Education Methodology published in August 2021. The Higher Education Methodology includes a scorecard that summarizes the factors that are generally most important to higher education credit profiles. Because the scorecard is a summary and may not include every consideration in the credit analysis for a specific issuer, a scorecard indicated outcome may or may not match an assigned rating. We assess brand and strategic positioning, financial policy and strategy, and operating environment on a qualitative basis.

Exhibit 6
Villanova University

<table>
<thead>
<tr>
<th>Scorecard Factors and Sub-factors</th>
<th>Value</th>
<th>Score</th>
</tr>
</thead>
<tbody>
<tr>
<td>Factor 1: Scale (15%)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Adjusted Operating Revenue (USD Million)</td>
<td>585</td>
<td>Aa</td>
</tr>
<tr>
<td>Factor 2: Market Profile (20%)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Brand and Strategic Positioning</td>
<td>Aa</td>
<td></td>
</tr>
<tr>
<td>Operating Environment</td>
<td>A</td>
<td></td>
</tr>
<tr>
<td>Factor 3: Operating Performance (10%)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>EBIDA Margin</td>
<td>13%</td>
<td>A</td>
</tr>
<tr>
<td>Factor 4: Financial Resources and Liquidity (25%)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total Cash and Investments (USD Million)</td>
<td>1,377</td>
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<tr>
<td>Total Cash and Investments to Operating Expenses</td>
<td>2.5</td>
<td>A</td>
</tr>
<tr>
<td>Factor 5: Leverage and coverage (20%)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total Cash and Investments to Total Adjusted Debt</td>
<td>6.8</td>
<td>Aa</td>
</tr>
<tr>
<td>Annual Debt Service Coverage</td>
<td>3.3</td>
<td>A</td>
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<td>Factor 6: Financial Policy and Strategy (10%)</td>
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<td></td>
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<tr>
<td>Financial Policy and Strategy</td>
<td>Aa</td>
<td></td>
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Scorecard-Indicated Outcome | Aa3
Assigned Rating              | Aa3

Data is based on most recent fiscal year available. Debt may include pro forma data for new debt issued or proposed to be issued after the close of the fiscal year.
For non-US issuers, nominal figures are in US dollars consistent with the Higher Education Methodology.
Source: Moody’s Investors Service
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