

**VILLANOVA UNIVERSITY  
COLLEGE OF PROFESSIONAL STUDIES  
NON-CREDIT PROFESSIONAL PROGRAMS**

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Villanova University  
College of Professional Studies

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Available as a PDF version online. Updated as needed.

All programs, courses, instructor designations, locations, tuition and fees described herein are subject to change or deletion without notice.

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## **HISTORY AND OBJECTIVES**

In May 2014, Villanova University created the College of Professional Studies (CPS)—the first new College at the University in 50 years. The degrees and non-credit certificate programs delivered by the College of Professional Studies are offered at Villanova University, an institution that is accredited by the Middle States Commission on

Higher Education, 3624 Market Street, Philadelphia, PA 19104 (via phone: 267-284-5000). Please note that the Commission accreditation does not imply specialized accreditation of the programs offered.

The Dean of CPS reports to the University Provost, who in turn reports to the President. For a list of the Executive Council, Officers of the University and Deans, please visit the Office of the President's website: [http://www1.villanova.edu/villanova/president/about\\_university/leadership.html](http://www1.villanova.edu/villanova/president/about_university/leadership.html). On this site, the University Trustees are listed: [http://www1.villanova.edu/villanova/president/about\\_university/trustees.html](http://www1.villanova.edu/villanova/president/about_university/trustees.html).

CPS provides academically rigorous undergraduate degree and certificate programming, as well as non-credit education for the adult learner and working professional. These programs are offered online, on-campus, off-campus at various sites and at corporate, governmental and non-profit organizations.

CPS continues Villanova's century-old tradition of service to adult learners and complements Villanova's breadth of academic offerings by providing innovative programs with flexible delivery options. It houses and continues to advance the curricula of the University's professional studies programs. CPS is housed in Vasey Hall on Villanova University's campus in Villanova, Pennsylvania.

## **NON-CREDIT PROFESSIONAL COURSES & PROGRAMS**

CPS non-credit offerings include professional development courses and certificate programs that are offered to approximately seven thousand (7,000) students each year. The College offers various courses in multiple subject areas and modalities which are listed on the website and in the attachment of this supplement. Examples of certificate programs include: Human Resources Management, Payroll Administration, Applied Project Management, Lean Six Sigma, Business Process Management and Organizational Leadership.

The College of Professional Studies also offers a Paralegal Professional certificate. This certificate program is designed to train qualified individuals in the theory and philosophy of the law and the ethics of legal practice. Students gain the necessary practical skills to enable them to effectively assist lawyers and executives in providing a full range of legal services to corporations, governmental agencies, law firms, and businesses. Paralegals may not provide legal services directly to the public except as permitted by law. The CPS Paralegal Professional Certificate is approved by the American Bar Association (ABA®).

The attachment of this supplement contains information about these programs. For more information, students can also contact the College of Professional Studies at 610-519-4300 or visit the website at [www.cps.villanova.edu](http://www.cps.villanova.edu).

## **INSTRUCTORS**

The College of Professional Studies employs a variety of instructors to teach its professional education courses. Instructors may teach a single course or across multiple programs and modalities, as well as in other colleges at the University. A current and complete list of CPS instructors is posted on the website at: <http://www1.villanova.edu/villanova/professionalstudies/about/facultylisting.html>.

## **ACADEMIC CALENDARS**

### **CPS On-Campus Offerings and Calendar**

Campus classes are offered in multiple durations ranging from one-day to full semester courses.

**Table 1: Class Duration Schedule**

| Duration | Discipline                | Courses   |
|----------|---------------------------|---|
| 1 Day    | Addiction Studies         | Addiction Counseling<br>Drug & Alcohol Education<br>Interviewing and Counseling Techniques<br>Intake/Assessment/Record Keeping w/Substance Abusers<br>Cultural Competency<br>Relapse Prevention<br>Countertransference & Boundary of Self<br>Creativity & Coping<br>Counselor Wellness<br>Medication Assisted Therapies<br>Group Counseling with Substance Abusers<br>Ethical Decision Making<br>Substance Abuse Treatment for People with Co-Occurring Disorders |
| 2 Days   | Project Management        | Introduction to Project Management  |
| 7 Weeks  | English for Everyday Life | Popular Culture<br>Government and Citizenship<br>Technology and Science<br>People and the Environment<br>Sports and Outdoor Recreation<br>Current Events  |
| 11 Weeks | Addictions Studies        | Recovery Specialist   |
| 12 Weeks | Fundraising               | Principles of Fundraising   |
|          | Leadership                | Women’s Leadership Development Certificate  |
| 13 Weeks | Supply Chain              | Supply Chain Management   |
| Varied   | Facilities Management     | Facilities Management   |
|          | Human Resources           | SHRM Essentials of Human Resources<br>SHRM-CP/SHRM-SCP Exam Preparation   |
|          | Leadership                | Leadership Symposium  |

| Duration | Discipline         | Courses  |
|----------|--------------------|--|
|          | Management         | New Manager Bootcamp   |
|          | Project Management | PMP® Exam Preparation  |
|          | Paralegal          | Civil Procedure & Litigation<br>Business Organizations<br>Contract Law<br>Criminal Law<br>Employment Law<br>Estates & Trusts<br>Ethics<br>Family Law<br>Intellectual Property Law<br>Introduction to Paralegal Profession & Principles<br>Legal Research<br>Legal Writing<br>Paralegal Office Coordination<br>Real Estate Law<br>Torts and Personal Injury Law |

All campus classes follow the CPS academic calendar which is modeled after the University academic calendar.

The CPS calendar is posted on the College website:  
[https://www1.villanova.edu/villanova/professionalstudies/Course\\_Schedules.html](https://www1.villanova.edu/villanova/professionalstudies/Course_Schedules.html)

For a list of specific start and end dates, see the Professional Education Course Schedule:  
[https://www1.villanova.edu/villanova/professionalstudies/Course\\_Schedules/CPS\\_Upcoming\\_Courses.html](https://www1.villanova.edu/villanova/professionalstudies/Course_Schedules/CPS_Upcoming_Courses.html)

**CPS Online Offerings and Calendar**

Online professional education programs are currently offered in varied durations. The tables below indicate each course and its corresponding timeframe.

Courses are generally offered monthly or every other month. Given the online nature of the courses, there is no formal scheduled time-off for holidays. Regularly scheduled live class sessions that fall on University holidays will be rescheduled to an alternate date by the instructor. Students who are unable to attend the alternate date are not penalized. Note, online PayTrain® CMA® and VIISTA classes are exceptions to the above as they follow the CPS On Campus Professional Education Course Schedule  
<https://www1.villanova.edu/villanova/professionalstudies/continuingstudies/ncppschedule1.html>

**Table 2: Class Duration Schedule**

The below table reflects the duration of courses that are offered online.

**2. Class Duration Schedule:**

| Duration | Discipline                   | Courses   |
|----------|------------------------------|---|
| 4 Weeks  | Project Management           | Essentials of Project Management<br>PMP® Exam Preparation   |
|          | Leadership                   | Rotating Topics   |
|          | Six Sigma                    | Essentials of Lean Six Sigma  |
| 8 Weeks  | Project Management           | Mastering Project Management<br>Advanced Strategic Project Management<br>Project Management Capstone                            |
|          | Six Sigma                    | Lean Six Sigma<br>Six Sigma Green Belt<br>Lean Innovation & Management  |
|          | Contract Management          | Essentials of Commercial Contract Management<br>Essential of Government Contract Management<br>Advanced Contract Management     |
|          | Business Process Management  | Essentials of Business Process Management<br>Mastering Process Methodology & Solutions<br>Advanced Process Strategy & Practices |
|          | Information Systems Security | Essentials of Cybersecurity (IS Security)<br>Mastering Cybersecurity/Security+ (IS Security +)                                  |
|          | Business Analysis            | Essentials of Business Analysis<br>Mastering Business Analysis<br>Essentials of Data Visualization                              |
|          | Business Intelligence        | Essentials of Business Intelligence<br>Mastering Data Management & Technology<br>Advanced Data Architecture & Intelligence      |
|          | Human Resources              | Mastering Organizational Effectiveness  |
|          | Agile                        | Agile Methodology<br>Agile Principles<br>Leading Agile Teams  |
|          | Leadership                   | Strategic Organizational Leadership<br>Maximizing Team Effectiveness<br>Finance & Accounting for the Non-Financial Manager      |

| Duration | Discipline                   | Courses  |
|----------|------------------------------|--|
|          | Learning Design & Technology | Instructional Design<br>Instructional Design Tools<br>Instructional Design Assessment & Evaluation                                     |
| 10 Weeks | Financial Management         | PayTrain® Level 1 – Fundamentals<br>PayTrain® Level 2 – Mastery  |
| 12 Weeks | Financial Management         | CMA® Exam Prep Part 1: Financial Reporting, Planning, Performance & Analytics<br>CMA® Exam Prep Part 2: Strategic Financial Management |
|          | Human Resources              | Human Resource Management  |
|          | Information Systems Security | Advanced Concepts in Cybersecurity (Information Security)  |
|          | Six Sigma                    | Lean Six Sigma Master Black Belt   |
| 14 Weeks | Immigration Studies          | Villanova Interdisciplinary Immigration Studies Training for Advocates Modules 1 through 3   |
| 16 Weeks | Six Sigma                    | Lean Six Sigma Black Belt  |

## NEW STUDENT ORIENTATION AND ADDITIONAL SUPPORT

The College of Professional Studies offers orientation sessions and individualized support to assist students in becoming acquainted with their programs. Information is available to students via the CPS website at [www.cps.villanova.edu](http://www.cps.villanova.edu). Information is also available at CPS, on campus in Vasey Hall, by phone at 610-519-4300, or via email [cps.info@villanova.edu](mailto:cps.info@villanova.edu). Virtual, live orientation sessions and in-person orientation sessions occur on a periodic basis. Video recordings of orientation sessions are available on the CPS Student Support Services website [https://www1.villanova.edu/content/university/professional-studies/villanova-cps-experience/advising/academic\\_support\\_professional\\_education.html](https://www1.villanova.edu/content/university/professional-studies/villanova-cps-experience/advising/academic_support_professional_education.html)

Orientation occurs on campus before the start of the academic semester for the Paralegal Professional, Alcohol and Drug Counselor and Recovery Specialist certificate programs. Students are notified of the date and time at registration. Students are encouraged to take advantage of CPS events and support services to interact with the College faculty, staff, and their classmates.

## ADMISSION, ENROLLMENT & REGISTRATION

A student is permitted to be registered in only one professional education program at a time.

On-campus courses may be held in any classroom building on campus based on availability, enrollment, and technology needs. Courses may also be offered off-campus at third-party facilities or on-site at corporations or other



organizations. Online classes are offered through a learning management system (LMS) for which a student is assigned a unique login and password.

The enrollment process varies based on the type of student:

#### Courses Offered On-Campus/Off-Campus/On-Site at Organizations

Prospective students interested in taking on-campus/off-campus/on-site non-credit professional programs may enroll online at [www.cps.villanova.edu](http://www.cps.villanova.edu). Individuals must submit the appropriate and necessary documentation and payment if required, for the intended program. Once processed, students receive electronic confirmation of their enrollment and are billed any remaining tuition as appropriate.

#### Paralegal Students

Prospective students for the American Bar Association (ABA®) approved Paralegal Professional certificate program may apply online at [www.cps.villanova.edu](http://www.cps.villanova.edu). Application materials are reviewed to determine qualifications for admission and students are admitted or denied accordingly. Paralegal students are admitted to a cohort and follow a predetermined schedule.

#### Alcohol & Drug Counselor and Recovery Specialist Students

Prospective students interested in a counseling certificate program or individual courses in Addiction Studies may apply online at [www.cps.villanova.edu](http://www.cps.villanova.edu). Application materials are reviewed to determine qualifications for admission and students are admitted or denied accordingly.

#### Online Courses and Programs (not including VIISTA, Fundraising, PayTrain® and CMA®)

Prospective students interested in online courses or programs should visit [www.villanovau.com](http://www.villanovau.com) for enrollment options. They may enroll online or through a Student Success Representative. Prospective students will then complete and submit an *Acknowledgement of Program Enrollment (AOPE)* and/or an *Intent to Enroll Form (ITE)* (course level) which will be followed by the billing process.

Students retain access to the course through the online LMS for a period of 12 months after the first day of their course. Once the course is complete, this access is “read only”.

#### PayTrain® and CMA® Students

Prospective students interested in taking an online PayTrain® and/or CMA® course may enroll online at [www.cps.villanova.edu](http://www.cps.villanova.edu). Individuals may be requested to submit an upfront payment or non-refundable deposit at the time of enrollment. Once processed, students receive electronic confirmation of their enrollment and are billed any remaining tuition as appropriate.

#### Women’s Leadership Development Students:

Prospective students interested in enrolling in the Women’s Leadership Development program should visit [www.cps.villanova.edu](http://www.cps.villanova.edu). Application materials are reviewed to determine qualification and students are admitted or denied accordingly.

All programs, except the Paralegal Professional, Alcohol and Drug Counselor and Recovery Specialist certificate, and Women’s Leadership Development programs follow an open, non-competitive admissions model where qualifying documentation is not required. However prospective students must complete the registration form by the noted deadline and meet all prerequisite requirements.

The Women’s Leadership Development, Paralegal Professional, Alcohol and Drug Counselor and Recovery Specialist certificate programs have specific admission requirements. Please see the CPS website for details. Applications are reviewed by the Admissions & Enrollment team on a rolling basis, as they are received. Applications submitted after the cohort is at capacity or after the posted deadline will be considered for the next session in which the program is offered. All admissions decisions are sent electronically. Individuals accepted in a program are asked to confirm their intent to enroll. Upon doing so, a seat deposit may be required.

After confirming intent to enroll, students who wish to defer their start date to a later semester may apply for a deferment. Requests to defer admission are reviewed on a case by case basis and may be granted for reasons including illness, military service or other extenuating circumstances. Supporting documentation may be requested with the application for deferment. The deadline for the application of deferment is the same date as the add/drop deadline for a

student's class for the current semester. Failure to meet these terms may result in the revocation of admission. In such a case, an applicant will need to reapply.

Professional education courses are generally offered as part of a program. Some courses may be taken as individual courses that are not part of a program. Individuals may be restricted from enrolling in the latter if they are receiving tuition benefits from a third-party. Students are encouraged to check any benefit restrictions from corporations, agencies and/or organizations from which they are receiving tuition assistance.

Payment options and payment due dates vary between single courses and programs; the enrollment system and/or the Student Success Representative will provide all requisite details. Until payment or payment arrangements are made, registration is not guaranteed, particularly for high-demand courses.

Registration opens approximately two months prior to course start. During this time, students are registered for courses by their online Student Success Representative or on-campus Program Coordinator according to the requirements of their program. To ensure balanced class sizes across multiple sections of the same course, CPS reserves the right to re-assign students accordingly up until the start of the course. Due to unforeseen circumstances, CPS may also need to reassign an instructor prior to the start or during the class session.

Students who previously enrolled or applied to a certificate course or program and who would like to enroll or apply to another course or program are required to complete the requisite enrollment/application forms for the new certificate course or program.

For further information about admission, enrollment, and registration, students should contact their Program Coordinator (on-campus/off-campus/on-site programs) or their online Enrollment Representative.

## **ACCEPTANCE OF PRIOR COURSES (TRANSFERRING COURSES)**

Requests for the approval of previously completed non-credit or credit courses toward the requirements of non-credit certificate programs must be submitted to the CPS Academic Programs team at [cpsacademics@villanova.edu](mailto:cpsacademics@villanova.edu). Approval must be received prior to enrollment.

Students are required to provide evidence of a grade of C or better, a grade of Pass, or continuing education units (CEUs)/ professional development units (PDUs) earned for prior credit consideration. Prior course work must have been completed within the past three years. Transcripts, course descriptions, and syllabi from previous course work may be required, at the discretion of the College. Transferred courses are evaluated against the rigor and academic spirit of the desired program. The College of Professional Studies makes no guarantee regarding equivalence or acceptance of prior courses. For select programs, applicable, reputable industry certifications may be recognized in lieu of prior coursework at the discretion of the College. For programs with lengths of three or four courses, a maximum of one course per program may be accepted for transfer. Course transfers are not considered for two-course programs.

The combination of approved prior course work and the successful completion of required and elective courses (as applicable) for the particular certificate program constitutes successful completion of the program requirements.

## **DROPPING A COURSE**

Students who wish to drop a class must do so prior to 12am on the first day of class by contacting their Student Success Representative or Program Coordinator. Students who request a drop will be removed from the course as if they never registered and provided a full refund by the University. Whether or not a refund is immediately paid out or the funds are applied towards future courses will depend upon the circumstances of the student. For example, in the case of a corporate subsidy, it will be up to the discretion and policies of the company. Students should consult with their online Student Success Representative or CPS Program Coordinator regarding their unique situation. If funds are owed to the student, they will be refunded or available for refund within 40 days of the date the class was dropped.

After the first day of class, requests for removal from a course are considered withdrawals. Students remain financially responsible for the full tuition cost of the course unless and until they request and receive approval for a course withdrawal. Withdrawal refunds follow a tuition refund scale (see Withdrawal from a Course section of this document). Students receiving tuition benefits from a third-party agency or corporation are subject to the policies of that entity and are encouraged to check any restrictions/penalties they may incur prior to dropping a class.

Students who drop a course and have been issued hard copy and/or electronic course materials must return all materials in unused condition to the University immediately upon the confirmation of the dropped course. The student will be charged for the cost of all materials that are not returned, and/or for electronic materials that have been accessed.

Non-attendance does not constitute a drop from a course and does not nullify financial responsibility. See Course Progress and Attendance section of this document for more information.

## **COURSE CANCELLATIONS**

The College of Professional Studies reserves the right to cancel courses. Course cancellations can occur no later than four business days before the start of a course. Registered students will be notified by their on-campus Program Coordinator or their online Student Success Representative. Students will have the choice of adding an alternative course prior to the start of the course or receive a 100% refund (see the Dropping a Course section of this document for additional details).

## **WITHDRAWAL FROM A COURSE**

After a course begins, students may request to withdraw from a course if there are extenuating circumstances (i.e., military activation, deployment, extreme medical emergencies, natural disasters, etc.) by completing the withdrawal form posted on the CPS website: <https://www1.villanova.edu/villanova/professionalstudies/students/forms.html> and providing supporting documentation. Requests to withdraw from a course will not be considered without the required withdrawal form and supporting documentation. All requests will be reviewed by the Academic Programs Team. Withdrawals must be requested while the course is in progress. Requests for a withdrawal after a course ends will not be approved, unless prior approval was precluded by military necessity (See Veteran and Military Students section).

If a withdrawal is granted, a student's last date of attendance will be recorded and reported to any agencies, organizations, etc. from which the student is receiving benefits (if applicable). Tuition refunds for approved withdrawals are subject to the schedule found in the Refunds section of this document. Students receiving tuition benefits from a third-party agency or corporation are subject to the policies of that entity and are encouraged to check any restrictions/penalties they may incur prior to withdrawing from a class.

If a withdrawal is not granted and the student fails to meet the course requirements, they may receive a failing grade at the discretion of the instructor. For general course requirements, see Course Progress and Attendance section of this document. Also, see the Refunds section for information relating to return of funds.

Students who are granted a withdraw from a course with a corresponding refund and have been issued hard copy and/or electronic course materials must return all materials in unused condition to the University immediately upon the confirmation of the withdrawal. The student will be charged for the cost of all materials that are not returned, and/or for electronic materials that have been accessed.

Please note that non-attendance does not constitute a withdrawal from a course and does not nullify financial responsibility.

## **TUITION AND FEES**

Tuition rates for specific courses can be found on [www.cps.villanova.edu](http://www.cps.villanova.edu) (all on-campus programs, VIISTA, Women's Leadership Development, CMA® and PayTrain® programs) and [www.villanovau.com](http://www.villanovau.com) (all other online programs) on the specific program page. This information is also available in Attachment B of this supplement. Tuition and fees are subject to change; for the most up to date information please reference the above noted websites.

If the online course in which a student is enrolled has corresponding hard copy materials, and the student requests shipment of the course materials to their home address, a shipping fee will be assessed. Course materials for the online CMA® Exam Prep, Essentials of Human Resources and PayTrain® courses will ship free of charge. Students taking on-campus classes and utilize campus parking will be charged a parking fee. Students taking classes off-campus may also be charged a parking fee depending on the location of the class. Paralegal Professional students are responsible for purchasing course materials. These are estimated at \$1700 for the 2020-2021 year. There is no additional tuition, material charges nor fees. VIISTA Program Students are responsible for purchasing course materials. These are estimated at \$250 for the 2020-2021 academic year.

Courses and programs may be offered at discount to specific corporate populations. Students who are active duty personnel, Veterans, their spouses and dependents will receive a 15% tuition reduction on each course upon verification of military and discharge status, if applicable.

Courses and programs delivered on-site at corporations and organizations are individually priced based on content delivered, duration of the class and the number of employees enrolling. Interested individuals should submit the [inquiry page](#) on the CPS website for more information.

CPS occasionally offers promotional tuition reduction programs. Details of these promotions can be found on the CPS website when applicable.

Students enrolled in non-credit professional courses and programs are not eligible for Title IV funding.

## **VETERAN AND MILITARY STUDENTS**

### **Military Tuition Benefit Verification**

GI Bill® is a registered trademark of the U.S. Department of Veterans Affairs (VA). For more information about VA educational benefits, please visit the official Veteran Affairs website at [www.benefits.va.gov/gibill](http://www.benefits.va.gov/gibill). The VA determines student eligibility to receive educational benefits. Students should apply for their VA educational benefit electronically by utilizing the Vets.gov (<https://www.va.gov/education/how-to-apply/>) or eBenefits (<https://www.ebenefits.va.gov/ebenefits/homepage>) websites. Students will fall into one of two categories: "Initiating VA benefits for the First Time" or "Resuming VA Benefits".

Certification depends upon a student's VA determined eligibility, enrollment status and program of approved study. To verify that a non-college degree (NCD) is approved for VA benefits, students can visit WEAMS <https://inquiry.vba.va.gov/weamspub/buildSearchCountryCriteria.do>. This website has a search filter from which students can look up Villanova University to see a list of approved Non-College Degree (NCD) Programs.

At Villanova, Veteran certifications are processed within the Office of the Registrar by a School Certifying Official (SCO). SCO contact information is provided at <http://www1.villanova.edu/villanova/enroll/registrar/veterans.html>. Students should notify their CPS Program Coordinator or online Student Success Representative of any enrollment changes.

If a student would like to check on the status of their application, remaining entitlement, or any other general questions, they should contact the Department of Veteran Affairs educational hotline: 1-888-GI-BILL-1 (1-888-442-4551) or submit a question electronically through [Ask a Question](#). Villanova personnel cannot provide advisement or counseling related to Veteran benefits.

Military members who are eligible for Military Tuition Assistance (TA) can use TA for approved NCD courses. TA can lessen a student's financial concerns considerably, since it now pays up to 100 percent of tuition expenses for semester

hours costing \$250 or less. For more information go to <https://www.militaryonesource.mil/education-employment/for-service-members/preparing-for-higher-education/how-to-use-the-military-tuition-assistance-program>.

In addition, the Department of Veterans Affairs (VA) Education and Career Counseling program (Title 38 U.S.C. Chapter 36) offers a great opportunity for transitioning service members and Veterans to get personalized counseling and support to guide their career paths and ensure most effective use of their VA benefits, and achieve their goals.

To determine eligibility and connect with a VA counselor where they will receive this personalized assistance, students should apply here: <http://www.vba.va.gov/pubs/forms/VBA-28-8832-ARE.pdf>. After the VA receives their application, the VA advises students to schedule a time to meet with counselors. For additional questions or help, students can contact the VA at: 1-800-827-1000 (hearing impaired: 1-800-829-4833).

## **Veterans Benefits Transitions Act Policy**

### **I. PURPOSE**

Villanova University is committed to compliance with the Veterans Benefits and Transition Act of 2018, Section 3679 of Title 38, United States Code. This policy prohibits the penalties described below for any Covered Individuals during the period when disbursement of funding from the U.S. Department of Veterans Affairs is pending.

### **II. SCOPE**

This policy applies to all Covered Individuals, as defined below.

### **III. DEFINITIONS**

As used in this policy, the following definitions apply:

“Covered Individuals” means all students entitled to educational assistance under Chapter 31, (VR&E), or Chapter 33, Post 9/11 GI Bill.

“SCO” means the School Certifying Official.

“VA” means the United States Department of Veterans Affairs.

### **IV. POLICY STATEMENT**

In accordance with Title 38 United States Code Section 3679(e), Villanova University will not impose any penalty, including the assessment of late fees, the denial of access to classes, libraries, or other institutional facilities, or the requirement that a Covered Individual borrow additional funds, on any Covered Individual because of the Covered Individual’s inability to meet his or her financial obligations to Villanova University due to the delayed disbursement of funding from the VA under Chapter 31 or Chapter 33.

Covered Individuals should provide to the School Certifying Official (SCO) M. Todd Robinson, email: [veterans@villanova.edu](mailto:veterans@villanova.edu) or 610-519-4034, no later than the first day of a course of education, a certification of eligibility for entitlement to education assistance. A certificate of eligibility can also include a statement of benefits obtained from the VA website ebenefits, or a VAF 28-1905 form for Chapter 31 authorization purposes.

This policy applies during the period beginning when a certification of eligibility is provided to the SCO (no later than the first day of a course of education) and ending on the earlier of one of the below dates:

1. The date on which payment from the VA is made to Villanova University.
2. 90 days after the date Villanova University certified tuition and fees following the receipt of the certificate of eligibility.

### **V. RELATED INFORMATION/FORMS**

(Additional policies/form/or information pertinent to the policy)

### **VI. HISTORY**

Effective October 7, 2020

## **VII. RESPONSIBLE UNIVERSITY DIVISION/ DEPARTMENT**

Office of Veterans and Military Service Members  
Kennedy Hall 205  
Villanova, PA 19085  
610-519-4034

## **VIII. RESPONSIBLE ADMINISTRATIVE OVERSIGHT**

Office of Enrollment Management  
Kennedy Hall, 203  
Villanova, PA 19085  
610-519-4002

### **Deployment, Activation and Re-Assignment**

The College maintains a policy and appropriate procedures to assist students who must withdraw from programs and courses due to military deployment or reassignment. This policy applies to a reserve and active military member, his/her spouse or children pursuant to 51 Pa.C. S .A Section 7313.

Any student who is a member of the Pennsylvania National Guard or another reserve/national guard or active duty component of the United States Armed Forces and who is called/ordered to full-time service or deployed under Federal Title 10 activation orders or State Active Duty activation orders under Title 32 (USC 502, 901, or 902 orders only) can initiate the official withdrawal process.

The College will provide the following options for students who have been deployed or reassigned for military service to appropriately maintain the student's academic and financial records and program progress:

- The affected student should notify the course instructor(s) of the deployment. A withdrawal form should be submitted to the College of Professional Studies as a request for military withdrawal, along with copies of all applicable deployment orders. See the Withdrawal from a Course section of this document for detailed instructions. As noted in this section, all attempts should be made to submit the appropriate Withdrawal forms and supporting documentation prior to the end of the course, but exceptions will be made if prior notice is not possible due to military necessity such as classified operations.
- The student or student's spouse shall receive a grade of "W" for online programs and "WX" for on-campus/off-campus/on-site programs on their Student Course Completion Summary for all courses they are unable to complete due to the official withdrawal. Also, upon release from military duty, the student or student's spouse will be restored to the enrollment status enjoyed before the duty period, without penalty. The University will refund 100% of the tuition upon completion, submission and approval of the official withdrawal form.
- Without deployment orders, the student or student's spouse must follow standard College official withdrawal procedures. An official withdrawal may only be approved if deployment orders are submitted. The student may retroactively appeal the grade and tuition charge to the College upon return with the submission of the appropriate deployment orders.

This policy does not apply to Active Duty for Training (ADT).

## **REFUNDS**

If students follow the drop policy noted in the Dropping a Course section of this document, they are eligible for a 100% refund of tuition, provided they do not register in another class in the current or next session\*. The term "refund" includes voiding invoices for unpaid balances. Refunds may require up to 40 days to process.

Requests for withdrawals are approved on a case-by-case basis. If a withdrawal is approved, and all tuition dollars were paid by the student to Villanova, a refund will be granted according to the below refund schedule\*, see Withdrawal from a Course section in this document for additional details.

### College of Professional Studies' Refund Schedule

Courses that run up to 8 weeks in length:

| Week                        | Refund    |
|-----------------------------|-----------|
| 1 <sup>st</sup> Week        | 100%      |
| Up to 3 <sup>rd</sup> Week  | 75%       |
| Beyond 3 <sup>rd</sup> Week | No refund |

Courses that run for longer than 8 weeks:

| Week                        | Refund    |
|-----------------------------|-----------|
| 1 <sup>st</sup> Week        | 100%      |
| Up to 4 <sup>th</sup> Week  | 75%       |
| Beyond 4 <sup>th</sup> Week | No refund |

\*For students receiving tuition benefits from a third-party organization such as the military or a corporation, etc., refunds may be subject to the specific policies of that entity. Prior to dropping/withdrawing from a course, it is recommended that students determine any benefit restrictions that may apply. Students who drop or withdraw from a course with a corresponding refund and have been issued hard copy and/or electronic course materials must return all materials in unused condition to the University immediately upon the confirmation of the drop or withdrawal course. The student will be charged for the cost of all materials that are not returned, and/or for electronic materials that have been accessed.

## COURSE PROGRESS AND ATTENDANCE

Course instructors are responsible for monitoring student progress and attendance. Students who are not maintaining satisfactory progress will be notified by the College. Satisfactory progress is defined as attending class, completing projects and/or passing exams as defined by the instructor. Failure to do so is grounds for review of academic progress possibly followed by dismissal. Students should review the course requirements carefully. See sections on Academic Progress and Dismissal for additional information.

Online students must log into the learning management system and engage in academic activity and/or attend and participate in a live session within the first two weeks of a class or they will be removed, assigned a "T" grade (or OT grade for PayTrain®, CMA® and VIISTA), which is equivalent to an "F" and are not eligible for a refund. Regarding attendance at live, instructor-led sessions, online students must attend and participate in 50% of the live class sessions and view the course recordings for any classes missed. Students are responsible for all material covered in all sessions regardless of attendance. Attendance records are maintained by the faculty and an attendance grade is provided at the end of the class. It is incumbent on the student to ensure that instructors are informed of their presence at the live class sessions; students should follow the guidance of their instructor for logging into the synchronous application and recording their attendance.

On-campus/off-campus/on-site students are expected to attend and participate in all classes. Students who do not attend and participate within the first two weeks of a class are removed, assigned an "OT" grade (equivalent to an "F") and are not eligible for a refund. Attendance and participation in each class will be taken by the faculty member.

Students must communicate with faculty when there are mitigating circumstances. Any organizations, agencies, etc. providing tuition benefits are informed when a student is removed from a course for non-attendance. Appropriate benefits may be terminated, and other penalties may exist depending on the rules/regulations of the agencies.



Students who are approved for an official withdrawal from courses will not receive academic penalty (see Withdrawal from a Course section for additional information).

## CHANGE OF PROGRAM

It is expected that students complete their current program before enrolling in additional programs.

On an exception-only basis, students may petition the College to change programs under the following conditions:

- When changing an educational, professional, and/or vocational goal
- Upon termination of a program due to unsatisfactory attendance, progress, or conduct
- They are receiving VA education benefits as a veteran and now wish to receive benefits while on active military duty

At a minimum, program change requests must be made 30 days in advance of the desired new program start date. Students must complete courses in which they are currently registered before they will be permitted to change programs. To request a program change, students should complete the appropriate form on the CPS website: <https://www1.villanova.edu/villanova/professionalstudies/students/forms.html>.

## GRADING

To pass a course, students must:

1. Meet Attendance Requirements: See Course Progress and Attendance section in this document for more information.
2. Complete Assignments & Course Work

Students must achieve an average grade of 70% or better on all assignments and coursework. This average is calculated by totaling the best score from each required exam, assignment, etc.

In online courses that allow for students to take exams multiple times, students are limited to a maximum of three attempts. The highest score will be factored into the average final grade. All exams are available via the learning management system.

### Grading scale:

|   |         |
|---|---------|
| A | 90-100% |
| B | 80-89%  |
| C | 70-79%  |

\*\*Any grade below 70% or termination from a course is deemed an F

|    |   |
|----|---|
| W  | Official, approved withdrawal using the online form (online courses, except VIISTA, PayTrain® and CMA®)                       |
| WX | Official, approved withdrawal using the online form (on-campus/off-campus/on-site course, VIISTA, PayTrain® and CMA® courses) |
| I  | Incomplete for on-campus/off-campus/on-site and online courses  |
| T  | Official termination before course end (online courses, except VIISTA, PayTrain® and CMA®) – equivalent to F                  |



|    |  |
|----|--|
| TR | Transfer Grade   |
| OT | Official termination before course end (on-campus/off-campus/on-site course, VIISTA, PayTrain® and CMA® courses) – equivalent to F |
| P  | Pass: Assigned in Pass/Fail Courses*   |
| F  | Fail: Assigned in Pass/Fail Courses *  |

*\*P/F grades are currently reserved for Bootcamps, Principles of Fundraising courses and all courses offered in the Addiction Studies Discipline.*

## **MAKE-UP WORK AND EXTENSIONS**

Students who miss a class obligation (exam, presentation, etc.) due to an excused absence will not be penalized - the instructor may offer a make-up test, arrange an alternative time for a presentation, exempt a student from the assignment, or provide another arrangement at his/her discretion. All make-up work for missed assignments must be completed before the end of the course.

Under exceptional circumstances, students may request a course extension from their course instructor. Final approval will be granted by the Associate Director, Professional Education. The Associate Director will provide a deadline for work submission; extensions will not be granted for longer than two weeks following the end of a course. All extension requests must be made before the final course meeting (on-campus/off-campus/on-site) or end of the class (online). In such cases, students will not be permitted to begin a course for which the uncompleted course is a prerequisite until the uncompleted course has been completed. Missing the end date of a final assignment does not constitute an approvable reason for an extension. Students are expected to know and adhere to all course dates and assignment deadlines.

If an extension is granted, an incomplete (“I”) grade may be temporarily awarded. An “I” grade must be replaced with a permanent grade (A, B..., F, etc.). If student work is not submitted/completed by the deadline issued, the “I” grade will revert to the grade earned based on the work that the student did complete. Instructors have the discretion to then impose a grade penalty for late/incomplete work. If the student did not pass the class, it may need to be retaken, at the full tuition rate, to complete a program or certification.

## **PROGRAM COMPLETION**

Non-credit bearing professional programs are deemed completed when the curriculum prescribed by the University has been satisfied. Detailed program and course information can be found in the attachments to this supplement or at [www.cps.villanova.edu](http://www.cps.villanova.edu) or [www.villanovau.com](http://www.villanovau.com). Villanova University reserves the right to change programs, program/course details, and program/course requirements. Discontinued programs and courses in a program will be evaluated for substitution of equivalent programs and courses without penalty. In addition, where feasible, students will be grandfathered in the program into which they originally enrolled. Villanova administration works with each student to create an appropriate teach-out plan.

All courses must be completed through Villanova University’s College of Professional Studies except any prior course credit approved and transferred in before enrollment. (See Acceptance of Prior Courses section in this document.) Students must complete all courses in a program within 36 months of the start date of the first course of the program. Courses that are older than 36 months will need to be retaken at the student’s expense to be counted toward the completion of the program.

Upon successful completion of a course and a program, students are issued an official electronic certificate of completion by the College of Professional Studies. Students registered in the Paralegal Professional, Alcohol & Drug Counselor and Recovery Specialist programs will receive an official certificate only upon successful completion of the respective program. For a summary of completed courses, students may reference their Student Course Completion Summary (SCCS). Final grades will be listed for all courses for which there is not an outstanding balance.

All tuition and fees must be paid before students will receive a certificate.

The College offers an associated optional certification exam post the completion of select online courses. Certification is awarded upon passing the exam. Certification exams must be completed within twelve months of completing the associated course. Students who do not pass the exam are permitted to retake it two times (maximum of three failures) within this twelve-month window at the retake fee, if applicable. If a student fails the exam three times, they will be required to retake the requisite course at the full tuition rate prior to retaking the exam. Students who do not attempt the certification exam within one year of completing the course, or do not retake a failed exam attempt with the twelve-month time frame, will be required to retake the requisite course at the full tuition rate prior to sitting for the exam again. Certifications require recertification within a 3-year period to maintain the credential. To recertify, students must earn the required number of continuing education units (CEUs) of the respective program noted on the website [www.villanovau.com](http://www.villanovau.com). A 6-month grace period from the date of credential expiration is granted to earn the CEUs. Once the recertification period and grace period have elapsed, students are required to retake and pass the certification exam, at the indicated rate if applicable, in addition to earning the required CEUs for recertification.

## **COUNTING COURSES TOWARDS MULTIPLE PROGRAMS**

If approved by the Academic Programs Team, an individual course may fulfill a requirement for two separate programs. Students are limited to double counting one course across all non-credit certificate programs throughout their entire time in the non-credit certificate programs at Villanova University.

## **CONTINUING EDUCATION UNITS (CEU)**

The Continuing Education Unit or CEU is a nationally recognized unit of measure standardizing participation in non-degree continuing education courses. Per the U.S. Department of Education, a CEU is defined as ten (10) contact hours in an organized program under responsible sponsorship, capable direction, and qualified instruction. Students seeking to use CEUs for tuition reimbursement or other purposes are advised to check with their organization to see if CEU's from Villanova University are accepted.

## **ACADEMIC PROGRESS**

The CPS Academic Programs Team evaluates student academic performance and the capability of students to complete courses and programs and return to satisfactory progress, if applicable. Students earning a grade of T, OT or F are handled in the same manner.

Students who fail a required course are permitted one additional course attempt. During the second attempt, the student is not eligible to enroll in other programs or other courses for which the failed course is a prerequisite. If the student does not successfully complete the failed course within eight months from the date of course failure (or one year if the course is only offered annually), they will be academically dismissed from the program in which they are enrolled.

Students who fail an elective course or a course taken outside of a program, are permitted one additional course attempt for the failed elective or they may attempt another appropriate elective offered for the program in which the student is enrolled. The eight-month (or one year for courses offered annually) time limit applies to students enrolled in a certificate program.

If a certificate student fails a course twice, the Director of Academic Programs assesses the student's academic record and may permit any of the following: 1) academic dismissal from professional education courses in the College; 2) further repetition of the required course, elective course or alternate elective course, or 3) an alternate plan of course substitutions.

A student who fails a course is permitted to change programs provided they meet the criteria outlined in the Change of Program section in this document and the failed course is not a requirement of the new program in which the student enrolls.

Paralegal Professional Program students who fail one of the first two program courses are required to meet with the Director of Academic Programs to discuss the failed grade. The student will be given an opportunity to have his/her work re-evaluated by the Faculty Coordinator and the instructor. A determination will then be made regarding the student's ability to remain in the program. Failure of a course other than the first two in the program will require a re-take of the failed course at the full tuition rate.

In the case of academic dismissal, students should consult the Dismissal section of this document.

In assessing continuing progress as it relates to funding or other tuition benefits, the student should contact the corporation, organization or agency from which they are receiving benefits, if applicable.

## **RETAKING A COURSE**

According to the educational plan as instituted by the Academic Programs Team, students are permitted one retake of a course to regain satisfactory academic progress unless an exception has been made by the Director of Academic Programs – see Academic Progress section of this document for more information. Normal tuition rates apply.

Students should check with any agencies, corporations or organizations which may be providing tuition benefits regarding eligibility prior to retaking a course.

## **STUDENT CONDUCT**

“Villanova University is a Catholic Augustinian community of higher education, committed to excellence and distinction in the discovery, dissemination and application of knowledge”<sup>1</sup>. The institution presumes that all who voluntarily join its scholarly community do so for this primary purpose. Accordingly, rules and regulation governing conduct among community members are designed with the specific intention of enhancing the academic mission of the University.

Since Villanova University is a particularly unique but voluntary community, it depends on its membership to sacrifice, in some instances, individual preferences for the good of the greater whole. Moreover, it depends on its membership to commit itself to a degree of loyalty, a standard of behavior that not only maintains public order but adheres to the principle that “mutual love and respect should animate every aspect of University life.” Accordingly, Villanova confidently expects that all students will comport themselves in a manner that promotes the continuance and enhancement of the University's high purpose and its moral and religious traditions.

To motivate good behavior and define those actions which violate presumptions of this membership, the University created the Code of Student Conduct. The Code covers guidelines on a variety of topics, including disciplinary sanctions. Full text of the Code can be accessed on our website:

[https://studenthandbook.villanova.edu/sites/default/files/pdf/toc\\_page/code-of-student-conduct.pdf?1566489736%20](https://studenthandbook.villanova.edu/sites/default/files/pdf/toc_page/code-of-student-conduct.pdf?1566489736%20).

In addition, the following is the University's policy concerning language used in both written and oral communications:

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<sup>1</sup> [https://www1.villanova.edu/villanova/president/about\\_university/mission.html](https://www1.villanova.edu/villanova/president/about_university/mission.html)

*All written and oral communications of administrators, faculty, staff, and students should be consistent with the University's belief that all persons are sacred. Language used on campus should respect the dignity and inherent worth of every individual regardless of age, ethnic or racial identification, gender, mental or physical ability, religious persuasion, sexual orientation, and social class. To be encouraged is language which does not perpetuate stereotypes or unfairly characterize any individuals on the basis of group identification.*

If the University has reason to believe that students may have conducted themselves inappropriately, the Dean (or designee) will follow the respective University and/or College policy.

## **ACADEMIC INTEGRITY**

**Academic integrity, n.:** the process of maintaining honesty about ideas and their sources, and avoiding behaviors such as cheating on tests, plagiarizing papers, falsifying data.

Academic integrity is a primary value for any institution of higher education. Cheating on tests, plagiarism, and other forms of academic dishonesty and misconduct are completely unacceptable, especially at Villanova which prides itself on its commitment to the Augustinian values of truth, unity, and love.

Villanova University maintains an Academic Integrity Gateway to provide students with an understanding of the code of academic integrity, procedures and the penalties associated with academic integrity violations. The Academic Integrity Gateway is found on the Falvey Memorial Library's website: <https://library.villanova.edu/research/subject-guides/academicintegrity>.

Villanova University's Code of Academic Integrity and detailed procedures for appeals are found on the University's website: <https://www1.villanova.edu/villanova/provost/resources/student/policies/integrity/code.html>.

## **TITLE IX STATEMENT**

Title IX of the Education Amendments of 1972 ("Title IX") prohibits discrimination on the basis of sex in any federally funded education program or activity. Sexual harassment, which includes sexual assault and other sexual misconduct, is a form of sex discrimination. Under the University Sexual Misconduct Policy, the University prohibits all forms of sexual misconduct including, sexual harassment, sexual assault, sexual exploitation, dating violence, domestic violence, stalking and retaliation, some of which may constitute prohibited conduct under Title IX. As a recipient of federal funds, Villanova University complies with Title IX and has appointed Ms. Ryan Rost as its Title IX Coordinator. The Title IX Coordinator is responsible for overall Title IX compliance, including oversight of the University's centralized review, investigation, and resolution process for matters arising under the University Sexual Misconduct Policy. Ms. Rost can be reached at 204 Tolentine Hall, (610) 519-8805, [ryan.rost@villanova.edu](mailto:ryan.rost@villanova.edu).

Any student, employee or applicant for employment or admission to the University who believes that they have been discriminated against on the basis of sex, in violation of Title IX, or has been a victim of sexual misconduct under the University's Sexual Misconduct Policy, may file a complaint with the Title IX Coordinator or Deputy Title IX Coordinator designated below. The Title IX Coordinator is a University resource who can: discuss with Complainants and Respondents the availability of supportive measures with or without the filing of a formal complaint; consider the Complainant's and Respondent's wishes with respect to available supportive measures; explain to the Complainant the process for filing a formal complaint; and explain to the Respondent the process following the filing of a formal complaint. The Title IX Coordinator or Deputy Title IX Coordinator will assist the Complainant in identifying the appropriate University policy (with its grievance procedure) to resolve the complaint in a prompt and equitable manner. The Title IX Coordinator or Deputy Title IX Coordinator may consult with other Villanova administrators, as needed, to resolve the complaint in the most effective manner.

The Title IX Coordinator is supported by several Deputy Title IX Coordinators, all of whom are knowledgeable and trained in state and federal laws that apply to matters of sexual misconduct, as well as University policy and procedure.

Ms. Ryan Rost | Title IX Coordinator 204 Tolentine Hall | (610) 519-8805 | [ryan.rost@villanova.edu](mailto:ryan.rost@villanova.edu)

Ms. Kim Carter | Deputy Title IX Coordinator Title IX Investigator Garey Hall | (484) 343-6926 | [kim.carter@villanova.edu](mailto:kim.carter@villanova.edu)

Ms. Kathleen Byrnes | Deputy Title IX Coordinator Associate Vice President for Student Life 202 Dougherty Hall | (610) 519-4550 | [kathleen.byrnes@villanova.edu](mailto:kathleen.byrnes@villanova.edu)

Mr. Albert Baladez | Deputy Title IX Coordinator Human Resources Director, Employee Relations and Compliance 789 Lancaster Avenue | (610) 519-4238 | [albert.baladez@villanova.edu](mailto:albert.baladez@villanova.edu)

Ms. Lynn Tighe | Deputy Title IX Coordinator for Athletics Senior Associate Athletic Director for Administration Field House, Second Floor | (610) 519-4121 | [lynn.tighe@villanova.edu](mailto:lynn.tighe@villanova.edu)

This statement can be found on the University website at: <https://www1.villanova.edu/villanova/president/uco/titleix.html>.

## **STUDENTS WITH DISABILITIES**

Villanova University strives to provide an environment for personal and intellectual growth of all its students and complies with the Americans with Disabilities Act of 1990 and Section 504 of the Rehabilitation Act of 1973. In order to meet these commitments, Villanova offers educational opportunities and reasonable academic accommodations for the needs of qualified students with disabilities. The standards for academic credit should not be modified for students with disabilities. Students with disabilities have fulfilled the same entrance requirements, have the same range of backgrounds and experiences as other students at Villanova, and should be fully capable of meeting Villanova's standards. The University's goal is to provide access and reasonable accommodations in helping the students achieve those expectations.

### **STUDENTS WITH PHYSICAL DISABILITIES**

Services for students with physical disabilities are coordinated through the Office of Disability Services. [https://www1.villanova.edu/villanova/studentlife/be\\_empowered/disability\\_services.html](https://www1.villanova.edu/villanova/studentlife/be_empowered/disability_services.html).

Students with questions about access issues are encouraged to contact: [stephen.mcwilliams@villanova.edu](mailto:stephen.mcwilliams@villanova.edu) / 610-519-4095 or [gregory.hannah@villanova.edu](mailto:gregory.hannah@villanova.edu) / 610-519-3209.

### **STUDENTS WITH LEARNING DISABILITIES, NEUROLOGICALLY BASED DISORDERS, AND CHRONIC ILLNESSES**

Services for students with learning disabilities, other neurologically based disorders, and those disabled by chronic illnesses that impact learning are provided by Learning Support Services (LSS)

Students who choose to self-identify and ask for academic accommodations must complete a registration process with LSS. Please refer to the LSS policies and procedures regarding accessing accommodations. Students with questions about academic accommodations are encouraged to contact [learning.support.services@villanova.edu](mailto:learning.support.services@villanova.edu) or call 610-519-5176.

## **GRADE AND FACULTY PERFORMANCE COMPLAINTS & OTHER CONCERNS**

Complaints about grades, faculty and/or other concerns should be sent to [cpsstudentsupportsvs@villanova.edu](mailto:cpsstudentsupportsvs@villanova.edu) within a timely manner (within two weeks of the end of the course, if course related). Complaints are reviewed by the Academic Programs Team and a written response will be sent to the student via email.

## GRADE & OTHER APPEALS

Students may appeal, in writing, a decision regarding their grade and/or other issues within one week of receiving the decision from the College only if there is/was:

1. A material procedural defect in the way in which the decision was made, or
2. New material evidence to present that was not reasonably available at the time of the initial review

Appeals should be addressed to the Dean of the College and sent in writing to [cpsstudentsupportsvs@villanova.edu](mailto:cpsstudentsupportsvs@villanova.edu). These appeals/complaints will be reviewed within one month and a written response will be issued to the student and the instructor (if applicable) via email. The decision of the Dean shall be final.

## DISMISSAL

A student who has not met the academic or conduct standards as determined by the College of Professional Studies may be dismissed from the Villanova non-credit professional programs. The student will be informed of the dismissal via electronic communication immediately following the decision. Typically, the student will be allowed to appeal the dismissal in writing to the Dean of the College. There is no additional process of appeal beyond the Dean of the College. In some cases (e.g., when the student has had previous warnings), the student may, at the determination of the College, be dismissed without right of appeal.

## PROGRAM INFORMATION

### ONLINE PROGRAMS

(FOR SPECIFIC PROGRAM AND COURSE DETAILS SEE ATTACHMENTS A AND B)

### CERTIFICATES

|  |
|--|
| <b><i>Discipline: Agile</i></b>  |
| <b><i>Program Title: Professional Certificate in Agile</i></b><br><b><i>Requirements: 3 required courses</i></b><br><b><i>Clock Hours: 240.0</i></b><br>Introduction of scrum, sprint, Kanban and all core agile concepts, demonstrates how they fit together to improve projects and processes, and builds relevant skills professionals may immediately apply within their organization. |

|   |
|---|
| <b><i>Discipline: Business Analysis</i></b>   |
| <b><i>Program Title: Professional Certificate in Business Analysis</i></b><br><b><i>Requirements: 2 required; 1 elective course</i></b><br><b><i>Clock-Hours: 200.0 - 240.0</i></b><br>This program enables professionals to recognize business requirements that drive IT-related projects. Ideal for professionals involved in analyzing and problem solving, this business analysis certificate helps them identify, analyze and design processes to improve the overall flow of information within their company. |

***Discipline: Business Intelligence***

***Program Title: Professional Certificate in Business Intelligence***

***Requirements: 3 required courses***

***Clock Hours: 240.0***

This program provides comprehensive training in key concepts used by business professionals in IT, marketing and other leadership roles to maximize efficiencies, identify opportunities and make informed strategic decisions that can transform an organization's future. This certificate will help to validate the professional's business intelligence knowledge as competent to, achieve success and advance the goals of any organization.

***Discipline: Business Process Improvement***

***Program Title: Professional Certificate in Business Process Improvement Essentials***

***Requirements: 3 courses that must be chosen from a list of 5 possible courses***

***Clock Hours: 200.0 - 240.0***

This program develops essential skills for business process improvement with strategies and techniques valuable in various industries. Students design their own certificate specific to their interests from the following disciplines: six sigma, project management, business process management, business analysis and agile.

***Discipline: Business Process Management***

***Program Title: Professional Certificate in Business Process Management***

***Requirements: 3 required courses***

***Clock Hours: 202.0 - 240.0***

This program develops expertise with business process management (BPM) strategies and techniques to reduce cost and increase an organization's response time to demand. It is designed for professionals who are implementing process improvements or planning to lead their enterprise's way of doing business. This comprehensive BPM certificate program prepares participants to work with proven process methodologies to align their company's processes and leverage critical technology to simulate and model solutions to drive business improvement efforts quickly.

***Discipline: Contract Management***

***Program Title: Professional Certificate in Contract Management***

***Requirements: 3 required courses***

***Clock Hours: 240.0***

This program provides information for both buyers and sellers who must manage customer and supplier expectations and relationships, control risk and cost, and contribute to organizational profitability and success. The certificate provides specialized training to develop an understanding of contract management in both commercial and government arenas.

***Discipline: Financial Management***

**Program Title:** Professional Certificate in Payroll Administration

**Requirements:** 2 required courses

**Clock Hours:** 292.0

In cooperation with the American Payroll Association, Villanova offers the PayTrain® College & University program for payroll professionals which is comprised of two professional development courses: PayTrain® Level 1 - Fundamentals and PayTrain® Level 2 - Mastery. This program is designed for all levels of payroll administration to help increase overall payroll knowledge. It can also be helpful for professionals preparing for the Fundamental Payroll Certification (FPC) exam and/or the Certified Payroll Professional (CPP) exam.

**Discipline:** Human Resources

**Program Title:** Professional Certificate in Human Resource Management

**Requirements:** 2 required; 1 elective course

**Clock Hours:** 240.0 - 280.0

Managing employees is critical to every organization's success. To be an effective HR leader, participants must understand not only complex concepts such as business management and strategy, workforce planning and employment, and human resource development, but also develop practical skills to implement these concepts. This program is designed to develop the knowledge and skills required to serve as a competent HR leader.

**Discipline:** Cybersecurity

**Program Title:** Professional Certificate in Cybersecurity

**Requirements:** 2 required; 1 elective course

**Clock Hours:** 200.0-280.0

This program provides key concepts and skills to lead in the cyberwar against everything from outright threats to the most complex cryptographic attacks. Participants also expand their expertise in both the theoretical and the applied aspects of IS and IT security.

**Discipline:** Six Sigma

**Program Title:** Professional Certificate in Six Sigma

**Requirements:** 2 required; 1 elective course

**Clock Hours:** 200.0-320.0

This program enables professionals to build a strategic enterprise toolkit and become fluent in the language of organizational efficiency. It equips them with enhanced expertise in targeted areas and develops valuable skills they can use to analyze, adjust and elevate their organization's performance. Participants will learn a data-driven approach and methodology for eliminating defects, improving processes and enhancing results that can be applied immediately on the job. The program is the perfect fit for business professionals who want to reduce waste and save money.

**Discipline:** Leadership

**Program Title:** Professional Certificate in Organizational Leadership

**Requirements:** 2 required; 1 elective course



**Clock Hours:** 200.0-280.0

This program provides management and organizational skills. It promotes personal confidence, professional integrity and team-building techniques used by the country's top business leaders to propel their organizations forward. Participants will learn strategies commonly used daily by leaders including strategic planning, , philosophy and ethics, employee communication and individual development.

***Discipline: Project Management***

**Program Title:** Professional Certificate in Applied Project Management

**Requirements:** 2 required; 1 elective course

**Clock Hours:** 162.0-202.0

This comprehensive program is designed for project managers. It is also for those who wish to become project managers, as well as IT professionals, Six Sigma and other quality control managers, business leaders and team leaders, and those who wish to obtain critical knowledge and skills to earn a PMP® or CAPM® certification. This program teaches participants to lead improvement initiatives that can result in measurable growth in important metrics like return on investment and sales and increasing levels of customer satisfaction, employee satisfaction and motivation.

***Discipline: Immigration Studies***

**Program Title:** Villanova Interdisciplinary Immigration Studies Training for Advocates

**Requirements:** 3 required courses

**Clock Hours:** 42.0

Designed by an interdisciplinary team of leading faculty, lawyers, and NGOs, VIISTA revolutionizes education about the law by educating legal advocates. Graduates will be eligible, under existing regulations, to apply to become Department of Justice "accredited representatives" authorized to provide low-cost legal representation to migrant and refugee families.

**ON-CAMPUS/OFF-CAMPUS AND ON-SITE PROGRAMS  
FOR SPECIFIC PROGRAM AND COURSE DETAILS SEE ATTACHMENTS A AND B)**

**CERTIFICATES**

***Discipline: Addiction Studies***

**Program Title:** Alcohol and Drug Counselor Certificate

**Requirements:** 13 required

**Clock Hours:** 104.0

This program prepares students with the appropriate knowledge and skills to become addiction counselors. Students will learn how to work one-on-one with clients in therapeutic settings, determine the causes and triggers of addiction, interview and assess a client's addiction and mental health issues, and work with the client to determine the best course of treatment. All Villanova counseling courses are approved education hours by the [Pennsylvania Certification Board \(PCB\)](#). Students can apply course hours needed to various PCB certifications.

***Discipline: Addiction Studies***

**Program Title:** Recovery Specialist Certificate

**Requirements:** 1 required

***Clock Hours:*** 78.0

This program is offered to provide students with a comprehensive approach to achieving the education hours needed to become a Recovery Specialist in Pennsylvania. All Villanova counseling courses are approved education hours by the Pennsylvania [Certification Board \(PCB\)](#). Students can apply course hours to the PCB Recovery Specialist certification.

***Discipline:*** Paralegal

***Program Title:*** Paralegal Professional Certificate

***Requirements:*** 15 required

***Clock Hours:*** 270.0

This program educates qualified individuals in the theory and philosophy of the law and the ethics of legal practice. Participants learn the necessary practical skills to enable them to effectively assist lawyers in both the private and public sectors, by the general principles of ethics as defined by the American Bar Association (ABA®), to extend the competent and effective delivery of legal services in our society. This program is offered in a full-time day program (one semester) or a part-time evening setting (9 months).

***Discipline:*** Leadership

***Program Title:*** Women's Leadership Development Certificate

***Requirements:*** 1 required course, including three residencies

***Clock Hours:*** .39

This program advances students as leaders in personal, professional and community life. Identifies means to increase emotional intelligence, mindfulness, and growth potential development. Students will improve competencies in systems management, innovation, organizational development, communication and interprofessional relationships. This program enables the understanding of how gender and other identities impact leadership development in organizations and society.

## **ATTACHMENT A - REQUIRED AND ELECTIVE OPTIONS FOR NON-CREDIT PROFESSIONAL PROGRAMS**

### **ONLINE PROGRAM AND COURSE INFORMATION**

| <b>DISCIPLINE</b>                  | <b>PROGRAM</b>  | <b>REQUIRED COURSES</b>   | <b>ELECTIVE COURSE OPTIONS</b>   | <b>CREDENTIAL</b>               |
|------------------------------------|---|---|--|---------------------------------|
| <b>PROJECT MANAGEMENT</b>          | <b>Professional Certificate in Applied Project Management</b><br><br><b>3 courses:</b><br><b>2 required, 1 elective</b> | Essentials of Project Management<br><br>Mastering Project Management  | Advanced Strategic Project Management<br><br>PMP® Exam Preparation<br><br>Project Management Capstone<br><br>Maximizing Team Effectiveness<br><br>Essentials of Business Process Management<br><br>Foundations of Agile Methodology<br><br>Finance & Accounting for the Non-Financial Manager<br><br>Strategic Organizational Leadership<br><br>Essentials of Cybersecurity<br><br>Essentials of Business Analysis<br><br>Essentials of Data Visualization | <b>PROFESSIONAL CERTIFICATE</b> |
| <b>SIX SIGMA</b>                   | <b>Professional Certificate in Lean Six Sigma</b><br><br><b>3 courses:</b><br><b>2 required, 1 elective</b>             | Lean Six Sigma<br><br>Six Sigma Green Belt  | Essentials of Project Management<br><br>Lean Innovation & Management<br><br>Lean Six Sigma Black Belt<br><br>Finance & Accounting for the Non-Financial Manager<br><br>Maximizing Team Effectiveness<br><br>Foundations of Agile Methodology<br><br>Strategic Organizational Leadership<br><br>Essentials of Data Visualization  | <b>PROFESSIONAL CERTIFICATE</b> |
| <b>CONTRACT MANAGEMENT</b>         | <b>Professional Certificate in Contract Management</b><br><br><b>3 required courses</b>                                 | Essentials of Commercial Contract Management<br><br>Essentials of Government Contract Management<br><br>Advanced Contract Management    |  | <b>PROFESSIONAL CERTIFICATE</b> |
| <b>BUSINESS PROCESS MANAGEMENT</b> | <b>Professional Certificate in Business Process Management</b><br><br><b>3 required courses</b>                         | Essentials of Business Process Management<br><br>Mastering Process Methodology & Solutions<br><br>Advanced Process Strategy & Practices |  | <b>PROFESSIONAL CERTIFICATE</b> |

| <b>DISCIPLINE</b>                   | <b>PROGRAM</b>  | <b>REQUIRED COURSES</b>   | <b>ELECTIVE COURSE OPTIONS</b>   | <b>CREDENTIAL</b>               |
|-------------------------------------|---|---|--|---------------------------------|
| <b>BUSINESS PROCESS IMPROVEMENT</b> | <b>Professional Certificate in Business Process Improvement Essentials</b><br><br>3 required courses chosen from a possible 5 courses |   | Essentials of Project Management<br><br>Essentials of Lean Six Sigma<br><br>Essentials of Business Process Management<br><br>Essentials of Business Analysis<br><br>Foundations of Agile Methodology   | <b>PROFESSIONAL CERTIFICATE</b> |
| <b>BUSINESS ANALYSIS</b>            | <b>Professional Certificate in Business Analysis</b><br><br>3 courses:<br>2 required, 1 elective                                      | Essentials of Business Analysis<br><br>Mastering Business Analysis  | Lean Innovation & Management<br><br>Essentials of Business Process Management<br><br>Essentials of Business Intelligence<br>Essentials of Data Visualization<br><br>Essentials of Project Management<br><br>Foundations of Agile Methodology<br><br>Maximizing Team Effectiveness<br><br>Essentials of Cybersecurity | <b>PROFESSIONAL CERTIFICATE</b> |
| <b>BUSINESS INTELLIGENCE</b>        | <b>Professional Certificate in Business Intelligence</b><br><br>3 required courses  | Essentials of Business Intelligence<br><br>Mastering Data Management. & Technology<br><br>Advanced Data Architecture and Intelligence |  | <b>PROFESSIONAL CERTIFICATE</b> |
| <b>CYBERSECURITY</b>                | <b>Professional Certificate in Cybersecurity</b><br><br>3 courses:<br>2 required, 1 elective  | Essentials of Cybersecurity<br><br>Mastering Cybersecurity/Security+  | Essentials of Project Management<br><br>Essentials of Business Process Management<br><br>Advanced Concepts in Cybersecurity<br><br>Essentials of Business Analysis<br><br>Essentials of Business Intelligence<br><br>Foundations of Agile Methodology<br><br>Maximizing Team Effectiveness                           | <b>PROFESSIONAL CERTIFICATE</b> |
| <b>HR MANAGEMENT</b>                | <b>Professional Certificate in Human Resource Management</b><br><br>3 courses:<br>2 required, 1 elective                              | Human Resource Management<br><br>Mastering Organizational Effectiveness   | Lean Innovation & Management<br><br>Finance & Accounting for the Non-Financial Manager<br><br>Foundations of Agile Methodology<br><br>Strategic Organizational Leadership  | <b>PROFESSIONAL CERTIFICATE</b> |

| <b>DISCIPLINE</b>                      | <b>PROGRAM</b>  | <b>REQUIRED COURSES</b>  | <b>ELECTIVE COURSE OPTIONS</b>  | <b>CREDENTIAL</b>               |
|--|---|--|---|---------------------------------|
|  |   |  | Maximizing Team Effectiveness<br>Essentials of Project Management   |                                 |
| <b>AGILE</b>                           | <b>Professional Certificate in Agile</b><br><br>3 required courses  | Foundations of Agile Methodology<br><br>Applications of Agile Principles<br><br>Leading Agile Teams  |   | <b>PROFESSIONAL CERTIFICATE</b> |
| <b>LEADERSHIP</b>                      | <b>Professional Certificate in Organizational Leadership</b><br><br>3 courses:<br>2 required, 1 elective                        | Strategic Organizational Leadership<br><br>Maximizing Team Effectiveness   | Essentials of Project Management<br><br>Lean Innovation & Management<br><br>Finance & Accounting for the Non-Financial Manager<br><br>Foundations of Agile Methodology<br><br>Mastering Organizational Effectiveness<br><br>Human Resource Management | <b>PROFESSIONAL CERTIFICATE</b> |
| <b>FINANCIAL MANAGEMENT</b>            | <b>Professional Certificate in Payroll Administration</b><br><br>2 required courses   | PayTrain® Level 1 - Fundamentals<br><br>PayTrain® Level 2 – Mastery  |   | <b>PROFESSIONAL CERTIFICATE</b> |
| <b>IMMIGRATION STUDIES</b>             | <b>Certificate in Villanova Interdisciplinary Immigration Studies Training for Advocates (VIISTA)</b><br><br>3 required courses | Module 1 – Certificate in Immigrant Accompaniment<br><br>Module 2 – Certificate in Immigrant Advocacy<br><br>Module 3- Certificate in Immigration Trial Advocacy |   | <b>CERTIFICATE</b>              |
| <b>COURSES NOT IN A PROGRAM (CNIP)</b> |   |  | CMA® Exam Prep Part 1 - Financial Reporting, Planning, Performance and Analytics<br><br>CMA® Exam Prep Part 2 - Financial Decision Making<br><br>Lean Six Sigma Master Black Belt<br><br>Essentials of Data Visualization                             | N/A                             |

**\*\*FOR REFERENCE ONLY – SEE OFFICIAL TITLES, PREREQUISITES, AND DESCRIPTIONS IN ATTACHMENT B\*\***

**ON-CAMPUS / OFF-CAMPUS/HYBRID & ON-SITE PROGRAM AND COURSE INFORMATION**

| DISCIP-LINE              | PROGRAM   | REQUIRED COURSES   | ELECTIVE COURSE OPTIONS        | CREDEN-TIAL        |
|--------------------------|---|--|--------------------------------|--------------------|
| <b>ADDICTION STUDIES</b> | <p><b>Addiction Studies</b><br/>13 required courses</p> | <p>Drug &amp; Alcohol Education</p> <p>Interviewing and Counseling Techniques</p> <p>Intake/Assessment/Record-Keeping with Substance Abusers</p> <p>Cultural Competency</p> <p>Relapse Prevention</p> <p>Countertransference &amp; Boundary of Self</p> <p>Addictions Counseling</p> <p>Group Counseling with Substance Abusers</p> <p>Ethical Decision Making</p> <p>Substance Abuse Treatment for People with Co-Occurring Disorders</p> <p>Relapse Prevention Counselor Wellness</p> <p>Medication Assisted Therapies</p> | <p>Creativity &amp; Coping</p> | <p>CERTIFICATE</p> |
|                          | <p><b>Recovery Specialist</b><br/>1 required course</p> | <p>Recovery Specialist</p>   |                                | <p>CERTIFICATE</p> |

| DISCIP-LINE       | PROGRAM   | REQUIRED COURSES   | ELECTIVE COURSE OPTIONS | CREDEN-TIAL |
|-------------------|---|--|-------------------------|-------------|
| <b>PARALEGAL</b>  | <b>Paralegal Professional</b><br><b>15 required courses</b> | Civil Procedure & Litigation<br>Business Organizations<br>Contract Law<br>Criminal Law<br>Employment Law<br>Estates & Trusts<br>Ethics<br>Family Law<br>Intellectual Property Law<br>Introduction to Paralegal Profession & Principles<br>Legal Research<br>Legal Writing<br>Paralegal Office Coordination<br>Real Estate Law<br>Torts and Personal Injury Law |                         | CERTIFICATE |
| <b>LEADERSHIP</b> | <b>Women's Leadership Development Certificate</b>           | Women's Leadership Development   |                         | CERTIFICATE |

| DISCIP-LINE                     | PROGRAM | REQUIRED COURSES | ELECTIVE COURSE OPTIONS   | CREDEN-TIAL |
|---------------------------------|---------|------------------|---|-------------|
| COURSES NOT IN A PROGRAM (CNIP) |         |                  | <p>English for Everyday Life: Government and Citizenship</p> <p>English for Everyday Life: Popular Culture</p> <p>English for Everyday Life: Technology and Science</p> <p>English for Everyday Life: People and the Environment</p> <p>English for Everyday Life: Current Events</p> <p>English for Everyday Life: Sports and Outdoor Recreation</p> <p>Introduction to Irish Language I</p> <p>Introduction to Irish Language II</p> <p>Introduction to Project Management</p> <p>PMP® Exam Preparation</p> <p>Leadership Symposium</p> <p>Principles of Fundraising</p> <p>SHRM Essentials of Human Resources</p> <p>SHRM-CP/SHRM-SCP Exam Preparation</p> <p>Supply Chain Management</p> <p>Facilities Management</p> <p>New Manager Bootcamp</p> | N/A         |

**\*\*FOR REFERENCE ONLY – SEE OFFICIAL TITLES, PREREQUISITES, AND DESCRIPTIONS IN ATTACHMENT B\*\***



# ATTACHMENT B - SPECIFIC COURSE INFORMATION

## ONLINE COURSE INFORMATION

| <i>DISCIPLINE</i>         | <i>COURSE INFORMATION</i>   |
|---------------------------|---|
| <b>Project Management</b> | <p><b>PMP 110 Essentials of Project Management</b></p> <p>Price: \$2,495.00<br/>                     Military Price<sup>1</sup>: \$2,120.75<br/>                     Clock Hours: 42.0<br/>                     Clock Hours per Week: 10.5</p> <p>Project Management Essentials is geared toward the working professional who is interested in entering the project management field, is part of a project team, or will be overseeing a project. This course gives students the knowledge and tools to successfully execute fundamental project management tasks, provides experience in practical application, and satisfies the Project Management Training requirement for PMI’s Certified Associate in Project Management (CAPM)<sup>®</sup> credential.</p>   |
|                           | <p><b>PMP 120 Mastering Project Management</b><br/> <i>Prerequisite: Essentials of Project Management</i></p> <p>Price: \$2,295.00<br/>                     Military Price<sup>1</sup>: \$1,950.75<br/>                     Clock Hours: 80.0<br/>                     Clock Hours per Week: 10.0</p> <p>For the more experienced student, this course builds upon the fundamentals explored in <i>Essentials of Project Management</i>. It focuses on strengthening skills previously developed and expanding skills to explore more advanced topics like leadership, project performance management and the core competencies of project management. Interpersonal abilities and soft skills are emphasized throughout to ensure project-management success.</p>  |
|                           | <p><b>PMP 130 Advanced Strategic Project Management</b><br/> <i>Prerequisite: Mastering Project Management</i></p> <p>Price: \$2,095.00<br/>                     Military Price<sup>1</sup>: \$1,780.25<br/>                     Clock Hours: 80.0<br/>                     Clock Hours per Week: 10.0</p> <p>This course is for PMP<sup>®</sup> certified professionals or those who want advanced training in project management tools and techniques. It teaches high-level techniques and strategies to lead and manage people and projects. Topics covered include strategically aligning the project management function, project management maturity models, enterprise project management, advanced risk management techniques, advanced cost management and cultural considerations in project management.</p> |

| <b>DISCIPLINE</b> | <b>COURSE INFORMATION</b>   |
|-------------------|---|
|                   | <p><b>PMP 140 PMP® Exam Preparation</b></p> <p>Price: \$1,895.00<br/> Military Price<sup>1, 2</sup>: \$1,610.95<br/> Clock Hours: 40.0<br/> Clock Hours per Week: 7.5</p> <p>This course is designed for experienced project managers to enhance their knowledge of and skills in the field. Students will gain insight into the structure, grading system, and study strategies required for the Project Management Professional (PMP)® Certification Exam. Through this course, students will explore content included in the latest edition of the Project Management Body of Knowledge (<i>PMBOK</i>® Guide).</p> <hr/> <p><b>PMP 150 Project Management Capstone</b><br/> <i>Prerequisites: Essentials of Project Management, Mastering Project Management</i></p> <p>Price: \$2,295.00<br/> Military Price<sup>1</sup>: \$1,950.75<br/> Clock Hours: 80.0<br/> Clock Hours per Week: 10.0</p> <p>Students in this course will continue learning from real-world examples and case studies to build on and develop their project management knowledge and skills. They will explore content addressed in the latest edition of the Project Management Body of Knowledge (PMBOK® Guide).</p>  |
|                   | <p><b>SSG 100 Essentials of Lean Six Sigma</b></p> <p>Price: \$995.00<br/> Military Price<sup>1</sup>: \$845.75<br/> Clock Hours: 40.0<br/> Clock Hours per Week: 10.0</p> <p>Students in this course discuss the techniques and tools of Six Sigma and Lean, including process mapping, root cause analysis, process control charts, value stream maps, kanbans, 5S principles, and more. Also, the integration of Six Sigma and Lean tools is discussed along with various roles people may play in process improvement. Key topics include: introduction to Lean Six Sigma, DMAIC, basic principles of Lean, and Lean tools and approaches.</p> <hr/> <p><b>SSG 110 Lean Six Sigma</b></p> <p>Price: \$2,295.00<br/> Military Price<sup>1</sup>: \$1,950.75<br/> Clock Hours: 80.0<br/> Clock Hours per Week: 10.0</p> <p>In the world of lean thinking, the primary goal is to operate more efficiently by eliminating not only defects in products and services but other forms of waste: inventory, processing, waiting, motion, transportation and overproduction. This course teaches Lean Six Sigma techniques to help professionals in both service and manufacturing industries. Specific topics covered include gaining insight to create shorter cycle time for production and critical skills to improve customer satisfaction.</p> |

| <b>DISCIPLINE</b> | <b>COURSE INFORMATION</b>  |
|-------------------|--|
| <b>Six Sigma</b>  | <p><b>SSG 120 Six Sigma Green Belt</b></p> <p>Price: \$2,495.00<br/> Military Price<sup>1</sup>: \$2,120.75<br/> Clock Hours: 80.0<br/> Clock Hours per Week: 10.0</p> <p>Designed for professionals with little or no prior experience with Six Sigma methodologies, this course helps students develop critical skills required for successful project management. In turn, these students can then aid organizations in understanding, interpreting and using the core concepts of Six Sigma. Specific topics covered include critical skills necessary to successfully lead project teams and how to effectively collect and analyze data.</p>   |
|                   | <p><b>SSG 130 Lean Six Sigma Black Belt</b><br/> <i>Prerequisites: Six Sigma Green Belt</i></p> <p>Price: \$4,095.00<br/> Military Price<sup>1</sup>: \$3,480.75<br/> Clock Hours: 160.0<br/> Clock Hours per Week: 10.0</p> <p>In this course, students learn about one of the most sought-after credentials in business today. The Lean Six Sigma Black Belt course teaches students to ask the right questions and get the right answers to help organizations save money by improving productivity, reducing waste, variation and defects. As a Lean Six Sigma Black Belt, mastery of Six Sigma techniques and strategies will help students lead top-quality projects and mentor Green Belts in their organization.</p> |
|                   | <p><b>SSG 140 Lean Innovation &amp; Management</b></p> <p>Price: \$2,095.00<br/> Military Price<sup>1</sup>: \$1,780.75<br/> Clock Hours: 80.0<br/> Clock Hours per Week: 10.0</p> <p>An advanced Six Sigma course, Lean Innovation &amp; Management addresses the impact lean can have in driving innovation to the next level. The simplicity and quick wins of lean can be a limitation as much as an advantage if it is not led properly. This course is designed for Six Sigma users who want to incorporate lean principles into their innovation strategy.</p>  |
|                   | <p><b>SSG 150 Lean Six Sigma Master Black Belt</b><br/> <i>Prerequisite: Lean Six Sigma Black Belt</i></p> <p>Price<sup>2</sup>: \$3,495.00<br/> Military Price<sup>1</sup>: \$2,970.75<br/> Clock Hours: 120.0<br/> Clock Hours per Week: 10.0</p> <p>This course contains the tools and techniques necessary for efficiently developing Lean Six Sigma within a business. Various experiment design methods and strategies are disassembled and examined. The relationship between the industry, customer and supplier is reviewed and analyzed.</p>   |

| <b>DISCIPLINE</b>          | <b>COURSE INFORMATION</b>  |
|----------------------------|--|
| <b>Contract Management</b> | <p><b>CTM 110 Essentials of Commercial Contract Management</b></p> <p>Price: \$2,095.00<br/> Military Price<sup>1</sup>: \$1,780.75<br/> Clock Hours: 80.0<br/> Clock Hours per Week: 10.0</p> <p>In this course, students examine the theory and practice of commercial management in a business enterprise. The course reviews the legal framework for commercial acquisition contracts. The course also examines in detail the Uniform Commercial Code as it relates to basic contract law to help students who engage in commercial transactions understand its applicability. This course will also be helpful for those interested in testing for the Certified Commercial Contract Manager (CCCM) certification.</p>  |
|                            | <p><b>CTM 120 Essentials of Government Contract Management</b></p> <p>Price: \$2,095.00<br/> Military Price<sup>1</sup>: \$1,780.75<br/> Clock Hours: 80.0<br/> Clock Hours per Week: 10.0</p> <p>In this course, students examine the theory and practice of the federal acquisition management process. The course reviews the pre and post-award contracting process focusing on complex, noncommercial acquisitions. The course also examines the functional roles of individuals having responsibility in this area. Students will develop the skills and knowledge needed to perform the role of business adviser and to apply ethical principles and sound judgment to resolve contracting issues. Specific topics include knowledge to test for the Certified Federal Contract Manager (CFCM) certification and mastery of federal acquisition regulation (FAR) and government contracting best practices.</p>   |
|                            | <p><b>CTM 130 Advanced Contract Management</b></p> <p><i>Prerequisites: Essentials of Commercial Contract Management and Essentials of Government Contract Management</i></p> <p>Price: \$2,495.00<br/> Military Price<sup>1</sup>: \$2,120.75<br/> Clock Hours: 80.0<br/> Clock Hours per Week: 10.0</p> <p>In this course, students cover the Contract Management Body of Knowledge (CMBOK) in advanced contracting topics. Students will enhance their skills and understanding of acquisition management. The class emphasizes both theory and practice allowing students to learn the underlying principles and use of the current tools in the field. This course contains specialized knowledge in commercial and government contracting. Students will learn to apply ethical principles and sound judgment to resolve contracting issues. Specific topics include knowledge to test for the Certified Professional Contracts Management (CPCM) certification.</p> |

| <b>DISCIPLINE</b>                  | <b>COURSE INFORMATION</b>  |
|------------------------------------|--|
| <b>Business Process Management</b> | <p><b>BPM 110 Essentials of Business Process Management</b></p> <p>Price: \$2,095.00<br/> Military Price<sup>1</sup>: \$1,780.75<br/> Clock Hours: 80.0<br/> Clock Hours per Week: 10.0</p> <p>This course focuses on the overall benefits of BPM within an enterprise, and the key business and technology drivers needed for overall alignment with essential business objectives. Students will learn critical BPM practices and change management skills to become a process leader within their organization. The course will also cover the linkage between BPM, project management, and Lean Six Sigma.</p>   |
|                                    | <p><b>BPM 120 Mastering Process Methodology &amp; Solutions</b><br/> <i>Prerequisite: Essentials of Business Process Management</i></p> <p>Price: \$2,295.00<br/> Military Price<sup>1</sup>: \$1,950.75<br/> Clock Hours: 80.0<br/> Clock Hours per Week: 10.0</p> <p>This course focuses on the six phases of BPM methodology: assessment, design, modeling, implementation, monitoring and modification. This course teaches critical Lean Six Sigma techniques for effective data analysis and essential project planning concepts for streamlined BPM project management. In addition, it equips individuals with the skills to effectively manage process improvement initiatives.</p> |
|                                    | <p><b>BPM 130 Advanced Process Strategy &amp; Practices</b><br/> <i>Prerequisite: Mastering Process Methodology &amp; Solutions</i></p> <p>Price: \$2,495.00<br/> Military Price<sup>1</sup>: \$2,120.75<br/> Clock Hours: 80.0<br/> Clock Hours per Week: 10.0</p> <p>This capstone course empowers students with the best practices, strategies, knowledge and change management lessons learned. By completing the BPM track, students will be able to apply skills to real-world process management situations.</p>  |

| <b>DISCIPLINE</b>    | <b>COURSE INFORMATION</b>   |
|----------------------|---|
| <b>Cybersecurity</b> | <p><b>ISS 110 Essentials of Cybersecurity</b></p> <p>Price: \$2,095.00<br/> Military Price<sup>1</sup>: \$1,780.75<br/> Clock Hours: 80.0<br/> Clock Hours per Week: 10.0</p> <p>IS/IT professionals know that hackers and cyber-terrorists have now pushed corporations to new levels of alertness, creating the need for heightened security to protect both infrastructure and data. This course provides students with the tools to implement and maintain security within their organization. Specific topics include tools to implement and maintain security within an organization and skills to assess and manage risk as well as evaluate crypto tools.</p>   |
|                      | <p><b>ISS 120 Mastering Cybersecurity/Security+</b><br/> <i>Prerequisite: Essentials of Cybersecurity</i></p> <p>Price: \$2,495.00<br/> Military Price<sup>1</sup>: \$2,120.75<br/> Clock Hours: 80.0<br/> Clock Hours per Week: 10.0</p> <p>This course expands students’ knowledge in the IS and IT security field, including the critical security concepts impacting today’s businesses. Specific topics include communication security, infrastructure security, cloud computing, cryptography, access control, authentication, external attacks, and operational and organization security.</p>   |
|                      | <p><b>ISS 130 Advanced Concepts in Cybersecurity</b><br/> <i>Prerequisite: Mastering Cybersecurity/Security+</i></p> <p>Price: \$3,095.00<br/> Military Price<sup>1</sup>: \$2,630.75<br/> Clock Hours: 120.0<br/> Clock Hours per Week: 10.0</p> <p>This course is comprised of a broad spectrum of information security topics to ensure relevancy across all disciplines in the field. It covers the following eight domains: Security and Risk Management; Asset Security; Security Architecture and Engineering; Communication and Network Security; Identity and Access Management; Security Assessment and Testing; Security Operations and Software and Development Security. The course provides individuals with technical and managerial knowledge to experience and effectively design, engineer, and manage the overall security posture of an organization and will help prepare students to take the CISSP exam.</p> |

| <b>DISCIPLINE</b>        | <b>COURSE INFORMATION</b>   |
|--------------------------|---|
| <b>Business Analysis</b> | <p><b>BSA 110 Essentials of Business Analysis</b></p> <p>Price: \$2,095.00<br/> Military Price<sup>1</sup>: \$1,780.75<br/> Clock Hours: 80.0<br/> Clock Hours per Week: 10.0</p> <p>This course leverages interactive learning tools that introduce managers and professionals to the business requirements that drive IT-related projects. It also discusses how to establish the corporate provisions to assist technical developers and ensure an information system is in place that will help deliver products in a cost-effective, timely manner. Specific topics covered include how to effectively implement data-gathering techniques as well as develop the capabilities to identify, analyze, and design processes to enhance information flow.</p>   |
|                          | <p><b>BSA 120 Mastering Business Analysis</b><br/> <i>Prerequisite: Essentials of Business Analysis</i></p> <p>Price: \$2,495.00<br/> Military Price<sup>1</sup>: \$2,120.75<br/> Clock Hours: 80.0<br/> Clock Hours per Week: 10.0</p> <p>This course explores advanced strategies for gathering, documenting and reviewing requirements for more effective business analysis and implementation. Supporting the latest BABOK<sup>®</sup> edition, this course includes added test-prep questions to help interested students prepare for the CBAP<sup>®</sup> or the CCBA<sup>®</sup> certification. Students explore advanced topics in quality management, testing, verification and validation. Other topics covered include advanced techniques for creative problem solving and advanced quality management to ensure project success.</p> |
|                          | <p><b>BSI 110 Essentials of Business Intelligence</b></p> <p>Price: \$2,095.00<br/> Military Price<sup>1</sup>: \$1,780.75<br/> Clock Hours: 80.0<br/> Clock Hours per Week: 10.0</p> <p>This course introduces students to the value and structure of the key concepts in enterprise business intelligence. Understanding the core skills of data management, warehousing, BI requirements and data quality is the first step to making effective and efficient business decisions. The course specifically discusses the tools needed to select and evaluate data warehouse technology and platforms.</p>   |

| <b>DISCIPLINE</b>               | <b>COURSE INFORMATION</b>  |
|---------------------------------|--|
| <b>Business Intelligence</b>    | <p><b>BSI 120 Mastering Data Management and Technology</b><br/> <i>Prerequisite: Essentials of Business Intelligence</i></p> <p>Price: \$2,295.00<br/> Military Price<sup>1</sup>: \$1,950.75<br/> Clock Hours: 80.0<br/> Clock Hours per Week: 10.0</p> <p>Building upon the foundational concepts gained in <i>Essentials of Business Intelligence</i>, students will explore more advanced topics including data modeling, MDM, industry data standards, securing BI content, and reporting and performance management. With case studies and exercises, students gain real-world insight into all facets of business intelligence. Throughout the course, students gain the skills needed to create a business case for improving data quality, cost benefit analysis, impact and root causes.</p> |
|                                 | <p><b>BSI 130 Advanced Data Architecture and Intelligence</b><br/> <i>Prerequisite: Mastering Data Management and Technology</i></p> <p>Price: \$2,495.00<br/> Military Price<sup>1</sup>: \$2,120.75<br/> Clock Hours: 80.0<br/> Clock Hours per Week: 10.0</p> <p>This course will help students master the skills needed to lead and manage business intelligence initiatives. In this course, students gain advanced data analytics and modeling skills, along with the best ETL and MDX practices to make sophisticated and effective business decisions. Specific topics include the ability to model and analyze data for strategic and effective decision making.</p>  |
| <b>Data Science<sup>2</sup></b> | <p><b>DAT 110 Essentials of Data Visualization</b></p> <p>Price<sup>2</sup>: \$2,295.00<br/> Military Price<sup>1</sup>: \$1,950.75<br/> Clock Hours: 80.0<br/> Clock Hours per Week: 10.0</p> <p>This course is designed to provide students with the ability to tell stories using data. Students will learn best practices about data visualization techniques, tools available for creating effective visualizations, and the most relevant concepts about visual perception. The class will combine two main elements: theory and practice with a focus on real-life applications including how to build at-a glance dashboards, create data visualizations, and tell stories using industry-standard software.</p>   |



| <i><b>DISCIPLINE</b></i> | <i><b>COURSE INFORMATION</b></i>   |
|--------------------------|--|
| <b>Human Resources</b>   | <p><b>HRS 110 Human Resource Management</b></p> <p>Price: \$2,495.00<br/> Military Price<sup>1</sup>: \$2,120.75<br/> Clock Hours: 120.0<br/> Clock Hours per Week: 10.0</p> <p>This course gives students a broad overview of the human resource function. It covers real-life HR issues and critical topics including strategic planning, recruiting, compensation, benefits and employee relations. Students learn practical techniques that can be put to work immediately to effectively handle HR challenges. They also learn how to use and apply the most current industry literature, terminology, and landmark court cases and best practices in aligning human resource development with the organization’s strategic goals. The course can help students prepare for the latest SHRM-CP/SHRM SCP exams if they are interested in pursuing certification.</p>   |
|                          | <p><b>HRS 120 Mastering Organizational Effectiveness</b></p> <p>Price: \$2,095.00<br/> Military Price<sup>1</sup>: \$1,780.75<br/> Clock Hours: 80.0<br/> Clock Hours per Week: 10.0</p> <p>In this course, students learn to balance operational and functional duties with the strategic goals of their employer. The course helps professionals leverage the connection between employees and business goals. It begins with the mechanics of organizational change, then focuses on the competencies required to manage both people and processes. Specific topics include how to define team missions, roles, and goals as well as conflict resolution.</p>   |
|                          | <p><b>AGL 110 Foundations of Agile Methodology</b></p> <p>Price: \$2,095.00<br/> Military Price<sup>1</sup>: \$1,780.75<br/> Clock Hours: 80.0<br/> Clock Hours per Week: 10.0</p> <p>This course allows students to begin learning the tools used in agile methodology, and how to begin implementing them to offer a better-quality product to their client/end-user while fostering team collaboration and relationships. It focuses on the initial learning topics of agile methodology, including specific team roles, such as product owner, while also addressing the framework behind one of the most popular components of agile, which is scrum. The course also discusses the importance of scrum teams, how they should be formed and their roles. This course is the first in a set of three courses designed to help students learn many of the topics covered by several of the agile certifying bodies including Project Management Institute (PMI) and Scrum.org.</p> |

| <b>DISCIPLINE</b> | <b>COURSE INFORMATION</b>  |
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| <b>Agile</b>      | <p><b>AGL 120 Applications of Agile Principles</b><br/> <i>Prerequisite: Foundations of Agile Methodology</i></p> <p>Price: \$2,295.00<br/> Military Price<sup>1</sup>: \$1,950.75<br/> Clock Hours: 80.0<br/> Clock Hours per Week: 10.0</p> <p>This course allows the student to continue their agile learning path while utilizing knowledge and tools to engage in team planning for achieving the client deliverable. This course focuses on steps and tools to aid in planning strategies with agile. Utilization of concepts such as Lean and Kanban are discussed as well as addressing the pitfalls to avoid in planning. This is the second in a set of three courses designed to help students learn many of the topics that are covered by several of the agile certifying bodies including Project Management Institute (PMI) and Scrum.org.</p>  |
|                   | <p><b>AGL 130 Leading Agile Teams</b><br/> <i>Prerequisite: Applications of Agile Principles</i></p> <p>Price: \$2,495.00<br/> Military Price<sup>1</sup>: \$2,120.75<br/> Clock Hours: 80.0<br/> Clock Hours per Week: 10.0</p> <p>This course allows students to complete the critical knowledge behind this growing methodology so that they can implement learning to aid in the project planning in any industry. This course addresses the last steps in the incorporation of agile methodology by discussing team scaling and team coaching while re-addressing team roles and how the team is to adapt to change throughout the execution process. Additionally, to help in the students' credential goals, practice questions are provided for those who are also looking to prepare for industry certification. This is the last in a set of three courses designed to help students learn many of the topics that are covered by several of the agile certifying bodies including Project Management Institute (PMI) and Scrum.org.</p> |
|                   | <p><b>LDR 110 Strategic Organizational Leadership</b></p> <p>Price: \$2,095.00<br/> Military Price<sup>1</sup>: \$1,780.75<br/> Clock Hours: 80.0<br/> Clock Hours per Week: 10.0</p> <p>Great leaders can persuade and help employees stay engaged, as well as be more responsive and proactive, given the right set of tools and techniques. This course is designed to help professionals develop a toolkit they can apply as a leader at work, today, to become a highly productive and inspiring leader of tomorrow. It will discuss the tools needed to create an organization that values learning, promotes diversity, equity, inclusion, innovation, and welcomes change.</p>   |

| <i>DISCIPLINE</i>                              | <i>COURSE INFORMATION</i>   |
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| <p><b>Leadership</b></p>                       | <p><b>LDR 120 Maximizing Team Effectiveness</b></p> <p>Price: \$2,095.00<br/> Military Price<sup>1</sup>: \$1,780.75<br/> Clock Hours: 80.0<br/> Clock Hours per Week: 10.0</p> <p>Managers consistently report that interpersonal abilities or soft skills are essential when managing projects and people. Traditionally, more emphasis is placed on the core knowledge and skills needed to fulfill a specific role or job responsibility, but it's often more difficult to master the people skills. This course focuses on managing others in one-on-one settings, managing a team, and managing stakeholders. Students will learn to use practical and flexible tools and techniques that will improve people skills and increase effectiveness as a team leader and a team member.</p> |
|  | <p><b>LDR 130 Finance &amp; Accounting for the Non-Financial Manager</b></p> <p>Price: \$2,095.00<br/> Military Price<sup>1</sup>: \$1,780.75<br/> Clock Hours: 80.0<br/> Clock Hours per Week: 10.0</p> <p>This course helps students understand the accounting process and methodologies, enhancing their ability to forecast financial performance, spot trends and study their competition with a keener eye. Participants who successfully complete this course learn to develop the financial skills necessary to evaluate proposed business projects, analyze company performance, and apply finance and accounting principles with confidence. Specific topics include forecasting financial performance and analyzing financial strategies through case studies.</p>                 |
| <p><b>Financial Management<sup>2</sup></b></p> | <p><b>CSPA 2501 PayTrain® Level 1 – Fundamentals</b></p> <p>Price<sup>2</sup>: \$1,200.00<br/> Price APA Members: \$1,100.00<br/> Military Price<sup>1</sup>: \$1020.00<br/> Clock Hours: 100.0<br/> Clock Hours per Week: 3.0</p> <p>This course teaches the fundamental payroll calculations and applications necessary for individuals who are new to the payroll industry, those who support the payroll industry, and those who are preparing for the FPC or CPP certification examinations. This course will provide students with the basic knowledge and skills required to maintain payroll compliance and prevent costly penalties.</p>   |
|  | <p><b>CSPA 2502 PayTrain® Level 2 – Mastery</b><br/> <i>Prerequisite: PayTrain® Level 1 – Fundamentals</i></p> <p>Price<sup>2</sup>: \$1,200.00<br/> Price APA Member: \$1,100.00<br/> Military Price<sup>1</sup>: \$1020.00<br/> Clock Hours: 100.0<br/> Clock Hours per Week: 3.0</p> <p>A continuation of PayTrain® Level 1 – Fundamentals, this course provides students with a solid understanding of advanced payroll topics necessary for payroll managers and supervisors. It is ideal for experienced payroll professionals seeking compliance training, professional development, or CPP certification preparation.</p>   |
|  | <p><b>Module 1 – Certificate in Immigrant Accompaniment</b></p>   |

| <i>DISCIPLINE</i>          | <i>COURSE INFORMATION</i>   |
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| <b>Immigration Studies</b> | Price: \$1,270.00<br>Military Price <sup>1</sup> : \$1079.50<br>Clock Hours: 120.0<br>Clock Hours per Week:<br><br>This course focuses on how to successfully work with immigrants and is the foundation for the program. Students will learn to contextualize the global migration phenomenon, demonstrate an understanding of the structure of government, sources of law and the immigration ecosystem, interview an immigrant, appreciate and be sensitive to cultural difference, draft professional documents, practice ethical advocacy for a client, and engage in self and communal care.  |
|                            | <b>Module 2 – Certificate in Immigrant Advocacy</b><br><br>Price: \$1,270.00<br>Military Price <sup>1</sup> : \$1079.50<br>Clock Hours: 90<br>Clock Hours per Week<br><br>Students in this course will learn to conduct a thorough intake interview with a potential client, including drafting a thorough new client intake form to use to gather facts from clients during interviews; assess a client’s case for eligibility for various immigration benefits; analyze new areas of the law to determine the elements that need to be proven; plan an immigration case; conduct legal research; establish eligibility for an immigration benefit including gathering facts and evidence to support the elements of the immigration benefit; prepare an application and supporting evidence for submission to US Citizenship and Immigration Services (USCIS); maintain an office case file for a client (professional development); draft persuasive professional documents (applications, declarations, cover/argument letter); Engage in self- and communal-care; compile an application to become a DOJ partially accredited representative; (professional development); practice ethical service and advocacy for a client.  |
|                            | <b>Module 3- Certificate in Immigration Trial Advocacy</b><br><br>Price: \$1,270.00<br>Military Price <sup>1</sup> : \$1079.50<br>Clock Hours: 110.0<br>Clock Hours per Week:<br><br>Students in the course will learn to conduct a removal hearing in immigration court; conduct a thorough intake interview with a potential client whose case is in removal proceedings, including drafting a thorough new client intake form to use to gather facts from clients during interviews; assess a client’s case for eligibility for various forms of relief from removal/deportation; analyze new areas of the law to determine the elements that need to be proven; plan an immigration case for proceedings before an immigration court; establish eligibility for relief from removal, including gathering facts and evidence to support the elements of the form of relief; conduct legal research on immigration law; prepare an application and supporting evidence for submission to an immigration court; prepare a client and witnesses to testify in immigration court; draft and present an opening statement, closing argument and direct examination; maintain an office case file for a client; draft persuasive professional documents; compile an application to become a DOJ fully accredited representative; and practice ethical service and advocacy for a client. |

| <b>DISCIPLINE</b>                                  | <b>COURSE INFORMATION</b>   |
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| <b>Certified Management Accountant<sup>2</sup></b> | <p><b>IMA 2301 CMA® Exam Prep Part 1 - Financial Reporting, Planning, Performance and Analytics</b></p> <p>Price<sup>2</sup>: \$1,400.00<br/> Military Price<sup>1</sup>: \$1190.00<br/> Clock Hours: 69.6<br/> Clock Hours per Week: 5.8</p> <p>This course helps to prepare students to take Part 1 of the CMA ® exam. It covers financial planning, performance, budgeting, forecasting performance, cost management, measurement, internal controls and professional ethics.</p>  |
|  | <p><b>IMA 2302 CMA® Exam Prep Part 2 - Financial Decision Making</b></p> <p>Price<sup>2</sup>: \$1,400.00<br/> Military Price<sup>1</sup>: \$1190.00<br/> Clock Hours: 69.6<br/> Clock Hours per Week: 5.8</p> <p>This course helps to prepare students to take Par 2 of the CMA® exam. It covers financial statement analysis, corporate finance, decision analysis and risk management, investment decisions and professional ethics.</p>   |
| <b>Addiction Studies<sup>2</sup></b>               | <p><b>CADD 1011 TOP: Creativity and Coping</b></p> <p>Price<sup>2</sup>: \$200.00<br/> Military Price<sup>1</sup>: \$170.00<br/> Clock Hours: 8.0<br/> Clock Hours per Week: 8.0</p> <p>This topics course is offered under the Addiction Studies Discipline. Creativity is an important source of connection to our emotions, our experiences and our body. Many people in early recovery have a multitude of experiences they need to process and a need to develop helpful coping strategies for challenging emotions. Through voice, movement, art and symbology these practices are meant to assist the individual in truly centering oneself in the body and mind, and to help process repressed and traumatic material which may make the difference between struggling through or striving in recovery. This will be a highly experiential training so come prepared to sing, dance and play!</p> |

<sup>1</sup> Students who are active duty personnel, veterans, spouses and dependents will receive a 15% tuition reduction on each course upon verification of military and discharge status, if applicable.

<sup>2</sup> Courses not offered as part of a program may not be eligible for VA military tuition assistance benefit. Students should check with their military benefits representative for more information.

**ON-CAMPUS/OFF-CAMPUS AND ON-SITE COURSE DESCRIPTIONS**

| <i>DISCIPLINE</i>        | <i>COURSE INFORMATION</i>   |
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| <b>ADDICTION STUDIES</b> | <p><b>CADC 0002 Drug &amp; Alcohol Education</b></p> <p>Price: \$200.00<br/> Military Price<sup>1</sup>: \$170.00<br/> Clock Hours: 8.0<br/> Clock Hours per Week: 8.0</p> <p>This course provides an introduction to the physiological mechanism underlying the effects of alcohol and other drugs on the brain, the individual and society. Topics covered include basic pharmacology, placebo and an overview of the nervous system.</p>   |
|                          | <p><b>CADC 0006 Interviewing &amp; Counseling Techniques</b></p> <p>Price: \$200.00<br/> Military Price<sup>1</sup>: \$170.00<br/> Clock Hours: 8.0<br/> Clock Hours per Week: 8.0</p> <p>This seminar will walk the counselor from the initial meeting with the client to their involvement in an ongoing counseling relationship. The essential ingredients for counselor skill-building will be explored as well as practiced in this core seminar.</p>  |
|                          | <p><b>CADC 0009 Intake/Assessment/Record-Keeping with Substance Abusers</b></p> <p>Price: \$200.00<br/> Military Price<sup>1</sup>: \$170.00<br/> Clock Hours: 8.0<br/> Clock Hours per Week: 8.0</p> <p>Documentation skills are a critical component in the field of substance abuse counseling. This seminar reviews the essential elements of record-keeping as it relates to effective treatment and further defines the standards by which agencies are reviewed for compliance in this regard.</p> |
|                          | <p><b>CADC 0004 Cultural Competency</b></p> <p>Price: \$200.00<br/> Military Price<sup>1</sup>: \$170.00<br/> Clock Hours: 8.0<br/> Clock Hours per Week: 8.0</p> <p>This seminar investigates treatment considerations in diverse populations based upon ethnic, cultural and racial differences. The importance of these differences will be explored in terms of substance abuse and substance abuse treatment.</p>  |
|                          | <p><b>CADC 0003 Relapse Prevention</b></p> <p>Price: \$200.00<br/> Military Price<sup>1</sup>: \$170.00<br/> Clock Hours: 8.0<br/> Clock Hours per Week: 8.0</p> <p>This class will focus on methods that counselors can use to assist clients in the final stages of treatment and to make post-treatment plans to maintain sobriety. Participants will also learn to recognize the early signs of relapse and address these issues with intervention techniques.</p>                                    |

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|                   | <p><b>CADC 0010 Countertransference &amp; Boundary of Self</b></p> <p>Price: \$200.00<br/> Military Price<sup>1</sup>: \$170.00<br/> Clock Hours: 8.0<br/> Clock Hours per Week: 8.0</p> <p>The therapeutic relationship is not an ordinary social exchange. Instead, the key differentials are ultimately aligned around issues of power and control. This workshop explores the use of clinical self while establishing and maintaining appropriate boundaries thus assuring that the client benefits maximally in the therapeutic exchange while the counselor maintains a healthy psychic distance as a means of assuring objectivity and avoiding burn out.</p> <hr/> <p><b>CADC 0001 Addictions Counseling</b></p> <p>Price: \$200.00<br/> Military Price<sup>1</sup>: \$170.00<br/> Clock Hours: 8.0<br/> Clock Hours per Week: 8.0</p> <p>This seminar explores the skills and abilities necessary for those seeking the credential of Certified Addiction Counselor (CAC) in the state of Pennsylvania. Counseling methodologies will be reviewed as well as agency settings in which substance abuse counseling takes place.</p> <hr/> <p><b>CADC 0008 Group Counseling with Substance Abusers</b></p> <p>Price: \$200.00<br/> Military Price<sup>1</sup>: \$170.00<br/> Clock Hours: 8.0<br/> Clock Hours per Week: 8.0</p> <p>Being able to work with groups in counseling is a critical skill. Topics covered in this class include observational methods in groups, supportive vs. self-awareness group therapy, an overview of group therapy approaches and how to lead a therapy group. Through this core class, students are able to develop their overall skills in group counseling.</p> <hr/> <p><b>CADC 0007 Ethical Decision Making</b></p> <p>Price: \$200.00<br/> Military Price<sup>1</sup>: \$170.00<br/> Clock Hours: 8.0<br/> Clock Hours per Week: 8.0</p> <p>This course will provide an operational model for identifying, problem solving, and resolving relevant ethical issues confronting the substance abuse treatment staff member.</p> <hr/> <p><b>CADC 0005 Substance Abuse Treatment for People with Co-Occurring Disorders</b></p> <p>Price: \$200.00<br/> Military Price<sup>1</sup>: \$170.00<br/> Clock Hours: 8.0<br/> Clock Hours per Week: 8.0</p> <p>This course is designed to introduce the most common mental health disorders. This includes a review of the relevant signs, symptoms and diagnostic criteria. Students will see how substance related problems as well as barriers to maintaining sobriety interplay with the mental health diagnosis. Participants will practice various techniques that apply to both mental health and substance related</p> |

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|                   | <p>disorders, seeing how to best address client’s complex needs. Responding to suicidality will also be emphasized.</p> <p><b>CRS 0001 Recovery Specialist</b></p> <p>Price: \$1400.00<br/> Military Price<sup>1</sup>: \$1190.00<br/> Clock Hours: 78.0<br/> Clock Hours per Week: 8.0</p> <p>The curriculum for this in-person course is designed by the PCB to meet the education requirements for certification in this specialty area in the Commonwealth of Pennsylvania only. The Villanova instructors teaching in the program are approved trainers through the PCB.</p>   |
| <b>PARALEGAL</b>  | <p><b>PRLG 4034 Civil Procedure and Litigation</b></p> <p>Price: \$520.00<br/> Military Price<sup>1</sup>: \$442.00<br/> Clock Hours: 21.0<br/> Clock Hours per Week: Varies by Program (Full-Time or Part-Time)</p> <p>The course provides an overview of the litigation process as shaped by federal court procedural rules. Students will learn the way civil litigation progresses through the judicial system from case inception to finish. Students will also learn how paralegals assist lawyers in case management from beginning to end. The course includes the basics of client interviewing, fact gathering, pleadings, discovery, settlements, arbitration, trial preparation and management, appeals, and alternative dispute resolutions.</p> |
|                   | <p><b>PLRG 4035 Business Organizations</b></p> <p>Price: \$520.00<br/> Military Price<sup>1</sup>: \$442.00<br/> Clock Hours: 18.0<br/> Clock Hours per Week: Varies by Program (Full-Time or Part-Time)</p> <p>This course provides an overview of the most common structures of business entities (corporations, partnerships, LLPs, LLCs, etc.) and the related legal privileges and obligations attached to each. It also introduces basic business financial principles and skills that can help a paralegal contribute to a corporate law practice.</p>   |
|                   | <p><b>PRLG 4039 Contract Law</b></p> <p>Price: \$520.00<br/> Military Price<sup>1</sup>: \$442.00<br/> Clock Hours: 18.0<br/> Clock Hours per Week: Varies by Program (Full-Time or Part-Time)</p> <p>This course provides an overview of the law governing legally enforceable contracts, including both common law principles and the Uniform Commercial Code. Additional topics covered include contract drafting, review, rules of interpretation, and ethics.</p>  |
|                   | <p><b>PRLG 4041 Criminal Law</b></p> <p>Price: \$520.00</p>   |



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|                          | <p>Military Price<sup>1</sup>: \$442.00<br/> Clock Hours: 18.0<br/> Clock Hours per Week: Varies by Program (Full-Time or Part-Time)</p> <p>This course provides an overview of the formal criminal processes from arrest to sentencing. Students will learn the basic principles of criminal law, including the limitations on law enforcement authorities in their investigative duties.</p>   |
|                          | <p><b>PRLG 4015 Employment Law</b></p> <p>Price: \$520.00<br/> Military Price<sup>1</sup>: \$442.00<br/> Clock Hours: 18.0<br/> Clock Hours per Week: Varies by Program (Full-Time or Part-Time)</p> <p>This course provides an overview of the basic concepts of employment law and legal issues arising in the modern workplace. It uses a hands-on approach in which students apply principles, theory, research and methods to various exercises and projects meant to simulate the work that a paralegal working on employment or labor law matters might expect.</p> |
|                          | <p><b>PRLG 4016 Estates &amp; Trusts</b></p> <p>Price: \$520.00<br/> Military Price<sup>1</sup>: \$442.00<br/> Clock Hours: 18.0<br/> Clock Hours per Week: Varies by Program (Full-Time or Part-Time)</p> <p>This course provides a practical understanding of key laws and considerations of estate planning, administration and elder law. Topics covered include various estate planning techniques; trusts; wills; powers of attorney; planning for incapacity; and estate administration.</p>  |
|                          | <p><b>PRLG 4007 Ethics</b></p> <p>Price: \$520.00<br/> Military Price<sup>1</sup>: \$442.00<br/> Clock Hours: 9.0<br/> Clock Hours per Week: Varies by Program (Full-Time or Part-Time)</p> <p>This course provides students with a fundamental understanding of the rules/codes of professional conduct and ethics. Emphasis will be placed on students determining appropriate responses to ethical problems.</p>  |
|                          | <p><b>PRLG 4017 Family Law</b></p> <p>Price: \$520.00<br/> Military Price<sup>1</sup>: \$442.00<br/> Clock Hours: 18.0<br/> Clock Hours per Week: Varies by Program (Full-Time or Part-Time)</p> <p>This course will discuss laws covering family relationships and responsibilities. Topics will include procedures covering issues of divorce, annulment, child custody, protection from abuse, child and spousal support, and adoption. Students will learn to prepare the required documents for divorce, custody, support guidelines and abuse.</p>                   |
|                          | <p><b>PRLG 4031 Intellectual Property Law</b></p> <p>Price: \$520.00<br/> Military Price<sup>1</sup>: \$442.00<br/> Clock Hours: 18.0<br/> Clock Hours per Week: Varies by Program (Full-Time or Part-Time)</p>  |

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|                   | <p>This course offers an overview of legal technologies used in today's law firms. It will discuss both cloud and server-based case management/law office management software and tools to assist with keeping and billing time, managing firm contacts, calendaring events and other related tasks.</p>  |
|                   | <p><b>PRLG 4055 Introduction to Paralegal Profession and Principles</b></p> <p>Price: \$520.00<br/> Military Price<sup>1</sup>: \$442.00<br/> Clock Hours: 21.0<br/> Clock Hours per Week: Varies by Program (Full-Time or Part-Time)</p> <p>This course provides an introduction to the paralegal's role within the legal profession. Topics include paralegals and the American Legal System, the American Court System, substance of the law, an introduction to basic legal analysis and research concepts, and paralegals and the work world, structure and operation of federal and state governmental systems (including the judicial system), sources of law (common law, statutory, constitutional, etc.), the concept of precedent, the adversarial system, professional ethical standards and interviewing techniques.</p> |
|                   | <p><b>PRLG 4049 Legal Research</b></p> <p>Price: \$520.00<br/> Military Price<sup>1</sup>: \$442.00<br/> Clock Hours: 21.0<br/> Clock Hours per Week: Varies by Program (Full-Time or Part-Time)</p> <p>The course provides an introduction to legal and fact research conducted by paralegals. Basic searching and navigation in electronic databases will be explored, including Boolean and Natural Language searching. This course will also teach how to assess and effectively use freely available government, business, and education-sites to retrieve documents and conduct law-related research. Ethical issues related to legal research will also be covered.</p>  |
|                   | <p><b>PRLG 4003 Legal Writing</b></p> <p>Price: \$520.00<br/> Military Price<sup>1</sup>: \$442.00<br/> Clock Hours: 18.0<br/> Clock Hours per Week: Varies by Program (Full-Time or Part-Time)</p> <p>This course provides the fundamentals of legal writing. Students will work with state and federal legal materials including cases and statutes as well as different templates to become familiar with and practice developing legal analyses and communicating such analyses in memoranda, letters, contracts and discovery documents. Additional topics include a review of the federal and state court systems and an introduction to basic legal writing techniques.</p>  |
|                   | <p><b>PRLG 4056 Paralegal Office Coordination</b></p> <p>Price: \$520.00<br/> Military Price<sup>1</sup>: \$442.00<br/> Clock Hours: 18.0<br/> Clock Hours per Week: Varies by Program (Full-Time or Part-Time)</p> <p>The course offers an introduction to the basic computer applications used in the law office with a focus on information systems. It explores law office software such as time and billing, calendaring, and case management tools.</p>   |
|                   | <p><b>PRLG 4019 Real Estate Law</b></p> <p>Price: \$520.00</p>  |

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|   | <p>Military Price<sup>1</sup>: \$442.00<br/> Clock Hours: 18.0<br/> Clock Hours per Week: Varies by Program (Full-Time or Part-Time)</p> <p>This course provides an introduction to the principles of real property ownership, possession, disposition, and control. Topics covered include the different types of ownership and methods of transfer of interests in property, leasing, agreements, financing, title insurance, and document preparation. Students will learn the concepts and terminology necessary to assist lawyers in a typical real estate practice.</p> <p><b>PRLG 4030 Torts and Personal Injury Law</b></p> <p>Price: \$520.00<br/> Military Price<sup>1</sup>: \$442.00<br/> Clock Hours: 18.0<br/> Clock Hours per Week: Varies by Program (Full-Time or Part-Time)</p> <p>This course provides students with a practical understanding of the central principles of tort law, including intentional torts, negligence, negligence-based personal injury claims, vicarious liability, strict liability, products liability, malpractice and common defenses. Additional topics include the role of the attorney, paralegal and investigator within such lawsuits.</p> |
| <b>VARIOUS DISCIPLINES (COURSES NOT IN A PROGRAM)<sup>2</sup></b> | <p><b>CESL 1000 English for Everyday Life: Popular Culture</b></p> <p>Price<sup>2</sup>: \$0<br/> Military Price<sup>1</sup>: \$0<br/> Clock Hours: 17.5<br/> Clock Hours per Week: 2.5</p> <p>In this course, students will explore topics related to North American culture, including food, music, traditions and more. Using a variety of authentic texts, including video excerpts and written texts, this course focuses on broadening students' vocabulary, improving their listening comprehension, and building their conversational fluency.</p>  |
|   | <p><b>CESL 1100 English for Everyday Life: Government and Citizenship</b></p> <p>Price<sup>2</sup>: \$0<br/> Military Price<sup>1</sup>: \$0<br/> Clock Hours: 17.5<br/> Clock Hours per Week: 2.5</p> <p>In this course, students will explore topics related to politics, including the different forms of governance, the US government system, and citizens' rights. Using a variety of authentic texts, including video excerpts and written texts, this course focuses on broadening students' vocabulary, improving their listening comprehension, and building their conversational fluency.</p>  |
|   | <p><b>CESL 1200 English for Everyday Life: Technology and Science</b></p> <p>Price<sup>2</sup>: \$0<br/> Military Price<sup>1</sup>: \$0<br/> Clock Hours: 17.5<br/> Clock Hours per Week: 2.5</p> <p>In this course, students will explore topics related to technology, including the evolution of people's relationship with technology, and the future of technology. Using a variety of authentic materials,</p>   |

| <i>DISCIPLINE</i> | <i>COURSE INFORMATION</i>   |
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|                   | <p>including video excerpts and written texts, this course focuses on broadening students' vocabulary, improving their listening comprehension, and building their conversational fluency.</p> <p><b>CESL 1300 English for Everyday Life: People and the Environment</b></p> <p>Price<sup>2</sup>: \$0<br/> Military Price<sup>1</sup>: \$0<br/> Clock Hours: 17.5<br/> Clock Hours per Week: 2.5</p> <p>In this course, students will explore topics related to the environment, including climate change, pollution, and the role that humans have played in impacting the environment. Using a variety of authentic texts, including video excerpts and written texts, this course focuses on broadening students' vocabulary, improving their listening comprehension, and building their conversational fluency.</p> <p><b>CESL 1400 English for Everyday Life: Current Events</b></p> <p>Price<sup>2</sup>: \$0<br/> Military Price<sup>1</sup>: \$0<br/> Clock Hours: 17.5<br/> Clock Hours per Week: 2.5</p> <p>In this course, students will explore important local and global issues in the news today. Using a variety of authentic texts, including video excerpts and written texts, this course focuses on broadening students' vocabulary, improving their listening comprehension, and building their conversational fluency.</p> <p><b>CESL 1500 English for Everyday Life: Sports and Outdoor Recreation</b></p> <p>Price: \$0<br/> Military Price<sup>1</sup>: \$0<br/> Clock Hours: 17.5<br/> Clock Hours per Week: 2.5</p> <p>In this course, students will explore topics related to North American sports and general outdoor recreational activities. Topics will include famous sports figures, popular sports teams, and growing trends in activities, such as hiking, biking, and skiing. Using a variety of authentic texts, including video excerpts and written texts, this course focuses on broadening students' vocabulary, improving their listening comprehension, and building their conversational fluency.</p> <p><b>PMP 1006 Introduction to Project Management</b></p> <p>Price<sup>2</sup>: \$995.00<br/> Price PMI Members: \$895.00<br/> Military Price<sup>1</sup>: \$845.75<br/> Clock Hours: 15.0<br/> Clock Hours per Week: 15.0</p> <p>This course provides an overview of the basics of project management, including key terminology and skills. It is ideally suited for professionals who are new to project management, and who are interested in more efficiently and effectively planning, overseeing, and executing projects in the workplace.</p> <p><b>PMP 1005 PMP® Exam Preparation (Bootcamp)</b></p> <p>Price<sup>2</sup>: \$1,195.00 Bootcamp<br/> Price PMI Members<sup>1</sup>: \$1,095.00 Bootcamp<br/> Military Price<sup>1</sup>: \$1015.75<br/> Clock Hours: 35.0</p> |

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|                   | <p>Clock Hours per Week: Varies by Program Type</p> <p>This course is designed for experienced project managers to enhance their knowledge of and skills in the field. Students will gain insight into the structure, grading system, and study strategies required for the Project Management Professional (PMP)® Certification Exam. Through this course, students will explore the five process groups and 10 knowledge areas addressed in the latest edition of the Project Management Body of Knowledge (<i>PMBOK</i>® Guide).</p> <p><b>HRM 1000 SHRM Essentials of Human Resources</b></p> <p>Price<sup>2</sup>: \$700.00<br/> Price SHRM Members: \$600.00<br/> Military Price<sup>1</sup>: \$595.00<br/> Clock Hours: 15.0<br/> Clock Hours per Week: Varies by Program Type</p> <p>Developed by the Society for Human Resource Management (SHRM), this introductory-level HR course incorporates components of the SHRM Body of Competency and Knowledge™ (SHRM BoCK™) and provides insight into the standards for knowledge, strategies and competencies required of effective HR professionals around the world. The course increases students’ understanding of human resource issues facing organizations today, expands their awareness of HR behavioral competencies and helps them gain practical expertise to increase job skills.</p> <p><b>HRM 1001 SHRM-CP/SHRM-SCP Exam Preparation</b></p> <p>Price<sup>2</sup>: Varies by Program Type – see website<br/> Price SHRM Members: Varies by Program Type – see website<br/> Clock Hours: 42.0<br/> Clock Hours per Week: Varies by Program Type</p> <p>This course is designed for experienced human resource management professionals seeking to enhance their knowledge of the HR field. Experienced practitioners will provide the tools, techniques and practices required for those preparing to sit for an advanced certification exam.</p> <p><b>FR 8201 Principles of Fundraising</b></p> <p>Price<sup>2</sup>: \$800.00<br/> Price AFP Members: \$750.00<br/> Military Price<sup>1</sup>: \$680.00<br/> Clock Hours: 30.0<br/> Clock Hours per Week: 2.5</p> <p>This course provides an overview of the techniques needed to succeed. Through this course, you will develop an inventory of skills for meeting the challenges of the fundraising profession. This course is co-sponsored by the Greater Philadelphia Chapter of AFP.</p> <p><b>HFT 8810 Supply Chain Management</b></p> <p>Price<sup>2</sup>: \$2,100.00<br/> Price APICS Members<sup>1</sup>: \$2,000.00<br/> Military Price<sup>1</sup>: \$1785.00<br/> Clock Hours: 39.0<br/> Clock Hours per Week: 3.0</p> <p>This is a comprehensive professional development and exam preparation course. It consists of three modules that reflect the entire APICS CSCP Exam Content Manual (ECM) and provides a broad view of global end-to-end supply chain management. Each module further empowers students with an</p> |

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|                   | <p>understanding of best practices, techniques and technologies necessary to maximize their organization's efficiency and impact the bottom line.</p> <hr/> <p><b>IFMA 1000 Facilities Management</b></p> <p>Price<sup>2</sup>: \$2,500.00<br/> Price IFMA Members<sup>1</sup>: \$2,400.00<br/> Military Price<sup>1</sup>: \$2125.00<br/> Clock Hours: 60.0<br/> Clock Hours per Week: Varies by Program Type</p> <p>This professional development course is designed for facility management practitioners looking to increase their depth-of-knowledge in the foundational facilities management topics deemed critical by employers. Not only will they enhance their FM knowledge and skills, and qualify for the FMP credential, the materials will serve as an ongoing reference of facility management practices.</p> <hr/> <p><b>LDR 5940 Leadership Symposium</b></p> <p>Price<sup>2</sup>: Varies by Topic/Format of Annual Offering<br/> Clock Hours: Varies by Topic/Format of Annual Offering<br/> Clock Hours per Week: Varies by Topic/Format of Annual Offering</p> <p>Students will learn from highly successful, inspiring practitioners and academic leaders and gain insights for their own professional development. Readings and structured activities will offer students the opportunity to reflect on their current approach to leadership and explore how they might adapt that strategy in light of the lessons learned.</p> |
|                   | <p><b>CNIP 1000 New Manager Bootcamp</b></p> <p>Price<sup>2</sup>: \$1,395.00 bootcamp<br/> Price PMI Members<sup>1</sup>: \$1,095.00<br/> Military Price<sup>1</sup>: \$1185.75<br/> Clock Hours: 36.0<br/> Clock Hours per Week: Varies by Program Type</p> <p>This course is designed for experienced project managers to enhance their knowledge of and skills in the field. Students will gain insight into the structure, grading system, and study strategies required for the Project Management Professional (PMP)<sup>®</sup> Certification Exam. Through this program, students will explore the five process groups and 10 knowledge areas addressed in the latest edition of the Project Management Body of Knowledge (<i>PMBOK</i><sup>®</sup> Guide).</p>   |

<sup>1</sup> Students who are active duty personnel, veterans, spouses, and dependents will receive a 15% tuition reduction on each course upon verification of military and discharge status, if applicable.

<sup>2</sup> Courses not offered as part of a program may not be eligible for VA military tuition assistance benefit. Students should check with their military benefits representative for more information.